Economic Commission for Europe
Committee on Innovation, Competitiveness and Public-Private Partnerships

Working Party on Public-Private Partnerships

Seventh session
Geneva, 30 November – 1 December 2023
Item 4 of the provisional agenda
Review of the work since the sixth session of the Working Party on Public-Private Partnerships on 1-2 December 2022

Declaration on a Zero Tolerance Approach to Corruption in Public-Private Partnerships Procurement

Revised note by the secretariat

The present document was originally published on 2 September 2018 in ECE/CECI/WP/PPP/2018/4 and contains the Declaration on a Zero Tolerance Approach to Corruption in PPP Procurement aimed at facilitating the voluntary implementation and dissemination of the Standard on a Zero Tolerance Approach to Corruption in PPP Procurement contained in document ECE/CECI/WP/PPP/2023/3 and adopted by the Committee on Innovation, Competitiveness and Public-Private Partnerships (the Committee).  

1 The ECE PPP standards, guiding principles, best practices, declarations and recommendations are adopted by acclamation by the ECE intergovernmental bodies – the Working Party on Public-Private Partnerships and the Committee on Innovation, Competitiveness and Public-Private Partnerships – and do not impose any obligations on member States as their implementation is entirely voluntary.

2 The Standard was originally published on 12 September 2017 in ECE/CECI/WP/PPP/2017/4. It was endorsed by the Working Party on Public-Private Partnerships at its first session on 21-22 November 2017 and was subsequently adopted by the Committee on Innovation, Competitiveness and Public-Private Partnerships at its twelfth session on 26-28 March 2018. The standard was reissued in 2023 in line with the Committee decision 2022 – 4b.2 (ECE/CECI/2022/2).
The Declaration was endorsed by the Working Party at its second session on 20-21 November 2018 and was adopted by the Committee at its thirteenth session on 25-27 March 2019.

The document is being reissued pursuant to a decision by the Committee at its fifteenth session on 25-27 May 2022.

Preamble

Fully mindful of the challenges we face as public officials and stakeholders to the provision of public services and public goods, we acknowledge the:

- Magnitude of economic and social development that will be required, including the large sum of financing and increased public sector capacity that will be needed, to meet the United Nations Sustainable Development Goals (SDGs);
- Unique contribution which PPPs, and PPPs for the SDGs specifically, can make to the achievement of these Goals;
- Risk that corruption left unchecked will demean our best efforts, compromise our officials and systems, and put in jeopardy all that we are striving for in SDG 16 and 17 and the ambitions of the SDGs as a whole; and
- Importance of fully supporting a zero-tolerance approach to corruption in PPP Procurement as outlined in the ECE Standard.

Wish to make publicly, openly, and solemnly 21 commitments that will guide our actions and help to put an end to corruptive practices.

We namely commit:

Undertake a competitive tender

1. To conduct wherever possible an open, transparent, and fair competitive tender for projects in accordance with applicable law.

Comply with laws and a code of ethics

2. To fully comply with all pertinent laws and regulations, avoid conflicts of interest, ensuring that bidders and all other involved parties do the same, and encourage all bidders to have their own code of ethics and internal anti-corruption practices.

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3 Decision 2022 – 4b.2 (ECE/CECI/2022/2): Regarding the continued use of the name “People-first PPPs for the SDGs”, the Committee took note of the results of the information consultations conducted with interested delegations on the matter since the fifth session of the Working Party on PPPs in November 2021, and decided to:

i. Change the name to “PPPs for the SDGs”; and

ii. Progressively reissue the documents endorsed and adopted by the Committee and the Working Party on PPPs to reflect i. above within the document quota allocated to the ECI subprogramme and without incurring additional costs.

The Committee requested the secretariat to reissue three core documents within twelve months, and the rest of the documents within three years. The Committee requested the Bureau of the Working Party on PPPs to decide on which non-core documents should be prioritised during this period.
Avoid conflicts of interest
3. To stop conflicts of interest and shed light on all types of ‘hidden’ relationships, connections, and personal interests throughout project identification, preparation, procurement, and implementation that may allow persons or institutions to exert improper influence or obtain improper gain from public projects.

Disclose full information
4. To proactively disclose clear, complete and meaningful information throughout project identification preparation, procurement, and implementation; make use of relevant modern technologies to organize and disseminate project information, and be available, open and responsive to enquires by citizens, the media, auditors, and other stakeholders.

Coordinate effectively and improve decision making within governments
5. To establish and empower PPP units and other relevant administrative bodies so that clear chains of decision making are established that are independent, delineated, and complement each other, providing efficiency, sufficient oversight on approvals and other checks and balances on the PPP decision-making process.

Hiring consultants and experts
6. To ensure that advisors on projects are: retained through a transparent process and with a track record for providing unbiased professional advice; committed to the PPPs for the SDGs approach and prevented from influencing the decision making process in favour of their own commercial interests; proactive in avoiding situations that compromise their role; and required to disclose any interests that might be in conflict with their independent professional advisory role.

Whistle-blowing
7. To protect all persons who have the courage and desire to come forward with information about abuse of power or malfeasance in the process.

Unsolicited proposals
8. To treat with caution all proposals that are not initiated by public authorities and go forward only after using an open, transparent and fair competitive tender.

Tender notices and bidding document
9. To encourage maximum competition amongst bidders through sufficient and consistent information sharing and require a minimum number of tenders to be received.

Pre-qualification process
10. To create fair and non-onerous conditions that encourage participation amongst potential bidders being mindful of the risks to the competitive process arising from complicated or costly procedures that would create barriers to entry.

Dialogue-based PPP procurement
11. To maximise the benefits from available procurement procedures to achieve the best possible deal for the public, while protecting against opportunities for abuse of the process, corruption, and/or collusion arising from those approaches.
Confidentiality and maintenance of information
12. To protect and preserve the competitive environment of the tender including the confidentiality, integrity and safe custody of information and documents related to the proprietary interests of individual bidders.

Tender evaluation committee
13. To appoint the right people to evaluate submissions, commit every member to a code of ethics and standard of behaviour in the carrying out of their responsibilities, and remove those that do not comply.

Integrity and fairness mechanisms
14. To establish and strengthen systems of checks and balances including auditing functions such that the process from project identification through implementation is fair and transparent and demonstrates that the Government is carrying out its responsibilities according to the highest standards of integrity.

Bonus (Premium):
15. To cautiously regulate the use of bonuses or providing other incentives that increase the risk of corruption, e.g. during the financial closure of the contract.

Embed zero tolerance approach to corruption in PPP contracts
16. To develop standard clauses on disclosure, transparency, accountability and anti-corruption arising from the ECE Standard on a Zero Tolerance Approach to Corruption in PPP Procurement and encourage contracting authorities to include the same in all PPP-related contracts.

Demonstrating support
17. To adhere to this Declaration by sending a communication to the ECE which will be posted on its website. This is open to all governmental entities responsible for PPP activity at national, regional and sub-regional levels.

Contributing materials to increase our knowledge
18. To send to the ECE information on experiences of corruption and the areas where there are special risks of corruption in PPPs and contribute to the collection and incorporation of this information into a “typology of corruption in PPPs” that can be used, inter alia, as a training module for further capacity building in this area.

Training and capacity building
19. To undertake the necessary training and capacity building to successfully implement the ECE Standard on a Zero Tolerance Approach to Corruption in PPP Procurement.

Implementation
20. To consult with stakeholders on how best to implement the Declaration and ECE Standard on a Zero Tolerance Approach to Corruption in PPP Procurement.

21. To organize informal meetings for government officials, including from different countries, to discuss corruption issues in PPPs and how to overcome them effectively.
Concluding remarks and follow-up

22. Our support for these commitments is strong and ongoing and we wish to pursue the following actions that will demonstrate, mobilize, and further our support for this Declaration and its intent.