



ENERGY



Workshop: The path to climate neutrality

Building blocks of a new methodology for determining an economic mix of measures



UNECE Group of Experts on Energy Efficiency - TF Industry

18 January 2023, 14h00–16h00 CET (online)

Agenda

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| | | |
|---------|---------------------------|--|
| 5 min | Opening | Igor Litvinyuk Secretary, Group of Experts on Energy Efficiency |
| | | Stefan M. Buettner Chair, Group of Experts on Energy Efficiency |
| | | Diana Wang Stefan M. Buettner Colibrit Group of Experts on Energy Efficiency |
| 10 min | | 1. Establishing clarity on terminology and identifying ‘status quo’ |
| 20 min | | 2. Measures to reduce emissions: the main categories and how they differ |
| 10 min | | 3. The role of opportunity costs, time, and external effects |
| 20 min | | 4. A proposed approach to economic assessment: how it works and how it is applied? |
| 30 min | | 5. Practice, application, and Q&A |
| 10 min | | 6. Advanced application: scoring, ranking, and dynamic adaptation to changing environment |
| 10 mins | Q&A and expert discussion | All |
| 5 min | Closing | Stefan M. Buettner Chair, Group of Experts on Energy Efficiency |

Opening & Housekeeping

ENERGY



Igor Litvinyuk

Secretary, Group of Experts on Energy Efficiency

Stefan M. Buettner

Chair, Group of Experts on Energy Efficiency

Diana Wang

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1. Establishing clarity on terminology and identifying 'status quo'

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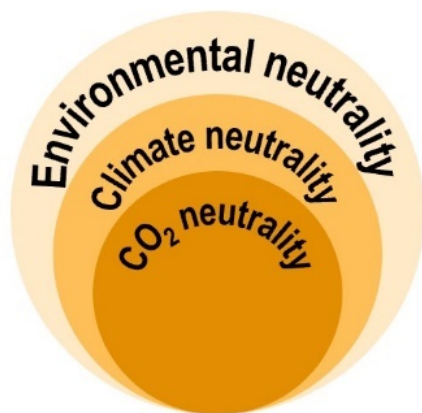
Stefan M. Buettner
Chair, Group of Experts on Energy Efficiency

1. Establishing clarity on terminology and identifying 'status quo'

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Defining different neutralities and what is needed to achieve them



Reduction & compensation of:

- 1 CO₂ emissions
- 2 CO₂ + non-fluorinated greenhousegases (CH₄, N₂O) + fluorinated GHGs (HFC, PFC, SF₆, NF₃)
- 3 CO₂ + non-fluorinated GHGs + fluorinated GHGs + all other substances that negatively impact the environment and health e.g., particulate matter, soot, NO_x, SO₂

Illustration based on UNECE GEEE-7/2020/INF.2

Source: Buettner & Wang 2022

1. Establishing clarity on terminology and identifying 'status quo'

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Scopes of emission footprint assessment

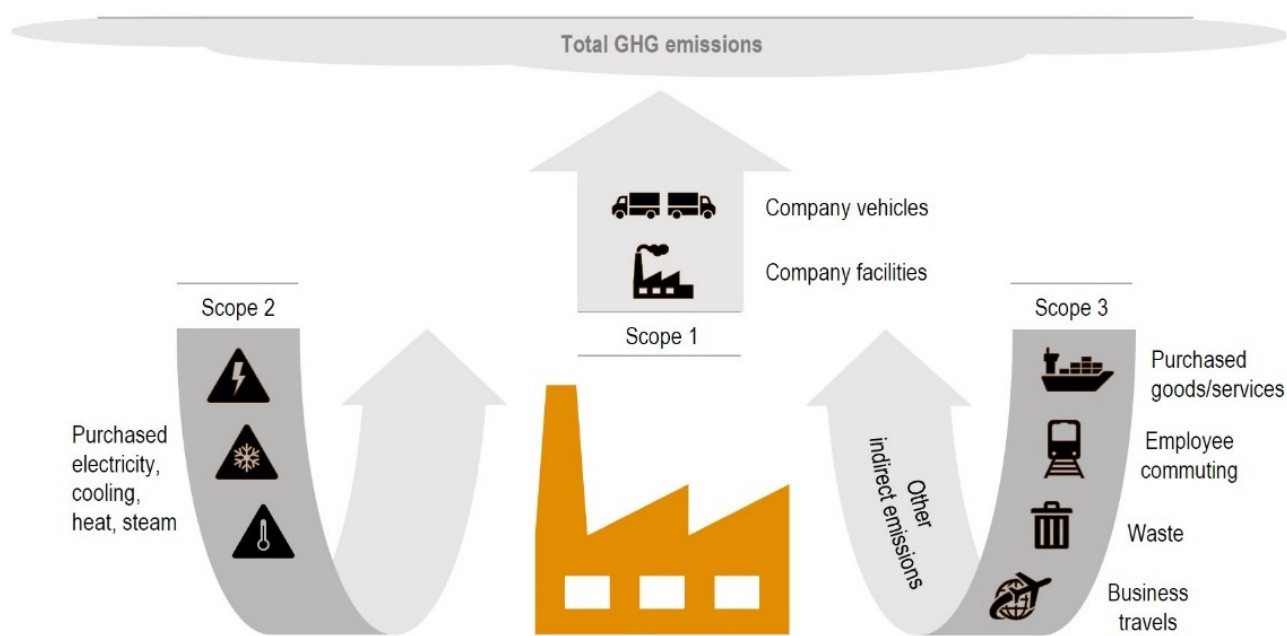


Illustration based on GHG protocol

Source: Buettner & Wang 2022

⇒ **Clarity in terminology & its meaning, as well as targets is essential**

1. Establishing clarity on terminology and identifying 'status quo'

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Awareness of own emission footprint, requirements and regulations

- Determining energy-related emissions simple if consumption data per energy source and its composition are available
- Challenging to determine process-related emissions
- Familiarity with emission pricing systems and what they include is important (what emissions / energy-& process)

1. Establishing clarity on terminology and identifying 'status quo'

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Three categories of measures to address the emissions footprint

Focusing on emissions that are primarily under the direct control of decision-makers in the company

- Reduction of greenhouse gases by adapting *how* one does business (efficiency and processes)
- Substitution of *what* one does business with (energy sources and materials)
- Offsetting the greenhouse gases emitted.

1. Establishing clarity on terminology and identifying ‘status quo’

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Why is a novel approach is needed for decarbonization

- Only measures paid off in short term being implemented
- micro level: product cycles, risk could be overlooked
- meso- or macro level: economically less efficient to apply the “traditional” payback time methodology
- costs of non-action, availability barriers, price risks for energy, emission prices not taken into account

2. Measures to reduce emissions: the main categories and how they differ



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Stefan M. Buettner
Chair, Group of Experts on Energy Efficiency

2. Measures to reduce emissions: the main categories and how they differ



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Overview of the six types of measures and their impact

Source: Buettner & Wang 2022

2. Measures to reduce emissions: the main categories and how they differ

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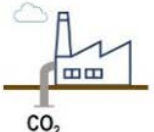


| | | | |
|---|---|---|---|
| <p>3 Self-generated renewable energy</p>  | <ul style="list-style-type: none"> ■ Installation of PV systems ■ Waste heat recovery | <ul style="list-style-type: none"> <input checked="" type="checkbox"/> One-off investments <input checked="" type="checkbox"/> Additional supporting systems e.g., energy storage might be needed | <ul style="list-style-type: none"> ↓ Energy costs ↓ Energy-related emissions ⚡ Possibility of additional maintenance costs |
| <p>4 Purchase of renewable energy</p>  | <ul style="list-style-type: none"> ■ Renewable Energy Power Purchase Agreements (PPAs) | <ul style="list-style-type: none"> <input type="checkbox"/> No one-off investments | <ul style="list-style-type: none"> ↑ Energy costs ↓ Energy-related emissions |

Source: Buettner & Wang 2022

2. Measures to reduce emissions: the main categories and how they differ



| | | | |
|---|--|--|--|
| <p>5 Certificates/ Projects</p>  | <ul style="list-style-type: none"> ■ Purchase of carbon credits ■ Worldwide green projects financing | <p><input type="checkbox"/> No one-off investments</p> | <p>↑ Additional company expenses</p> <p><input type="checkbox"/> No effect on real energy- & process-related emissions</p> |
| <p>6 CO₂ storage, binding & use</p>  | <ul style="list-style-type: none"> ■ Carbon capture, utilisation, and storage (CCUS) | <p><input checked="" type="checkbox"/> One-off investments</p> | <p>↑ Additional operating costs</p> <p><input type="checkbox"/> No effect on energy costs</p> <p>↓ Net emissions</p> |

Source: Buettner & Wang 2022

2. Measures to reduce emissions: the main categories and how they differ



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Reference Scenario: Do not act

- *Economic one-off effect:* There are no investments.
- *Lasting effect:* Emissions levy vary from countries, incur additional cost.
- *Conclusion:*
 - neither emissions nor ongoing energy costs are reduced
 - noticeable additional ongoing costs can be incurred for the emissions released (depending on location and clients).
 - Depending on the pricing model, these costs per unit of emissions can vary.

Source: Buettner & Wang 2022

Source: Buettner & Wang 2022

3. The role of opportunity costs, time, and external effects

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Stefan M. Buettner

Chair, Group of Experts on Energy Efficiency

Diana Wang

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3. The role of opportunity costs, time, and external effects

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System view: external factors with strong influence

Types of measures to be assessed in the context of:

- one's own objectives and
 - the overall system in which one operates in
- taking into account:
- legal and regulatory requirements
 - geographical circumstances
 - the availability on the market
 - societal expectations
 - impact of one's own choice of (non-)action

3. The role of opportunity costs, time, and external effects



Share of renewable generation compared to share of energy consumed by industry

| 2019 Shares Regions [49] | Electricity (Totals) | | | Energy (Totals) | | |
|--------------------------------|----------------------|------------|-------------------|-----------------|------------|-------------------|
| | Supply | | Final Consumption | Supply | | Final Consumption |
| | renewables | low carbon | Industry | renewables | low carbon | Industry |
| World | 26% | 36% | 42% | 14% | 19% | 29% |
| OECD | 27% | 45% | 32% | 12% | 21% | 22% |
| Non-OECD Total | 25% | 30% | 49% | 16% | 19% | 35% |
| Non-OECD Americas | 68% | 70% | 38% | 34% | 36% | 28% |
| Non-OECD Europe and Eurasia | 19% | 37% | 42% | 5% | 12% | 27% |
| Non-OECD Asia (incl. China) | 25% | 29% | 55% | 14% | 16% | 43% |
| Middle East | 3% | 3% | 23% | 1% | 1% | 28% |
| Africa | 21% | 22% | 38% | 48% | 48% | 14% |
| EU-27 [50,51] | 34% | . | 36% | 20% | . | 26% |
| China | 27% | 32% | 60% | 10% | 12% | 49% |
| Germany | 40% | 52% | 45% | 16% | 22% | 25% |
| Italy | 40% | 40% | 41% | 19% | 19% | 21% |
| Japan | 18% | 24% | 36% | 8% | 12% | 29% |
| South Africa | 5% | 10% | 52% | 6% | 8% | 38% |
| USA | 18% | 37% | 20% | 8% | 18% | 17% |

orange:
demand exceeds supply

yellow:
supply almost meets demand

green:
demand is met by supply

low carbon
= renewables + nuclear

Source: Buettner & Wang 2022
based on IEA World Energy Balances
Highlights and Eurostat

3. The role of opportunity costs, time, and external effects

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- Demand cannot be met at the present and could lead to price increases for green electricity tariffs.
- Severe events lead to reduced electricity supply, drives up the unit price for energy.
- Difficult to switch all energy needs to renewable or low-carbon sources, reasons as follows:
 - a) The gap to meet the industrial sector's needs is larger
 - b) alternatives are less mobile or require new infrastructures

3. The role of opportunity costs, time, and external effects

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- The availability of emission reduction certificates and credible climate protection projects is limited
- Increased risk of falling prey to dishonest projects.
- A shortage of skilled workers in the construction sector.
- Longer waiting times and higher costs for priority treatment are expected

Bottom line: Prioritise on-site actions

1. Build resilience against availability/price shocks
2. Reduce the risk of having to wait in line
3. Minimise the procrastination costs

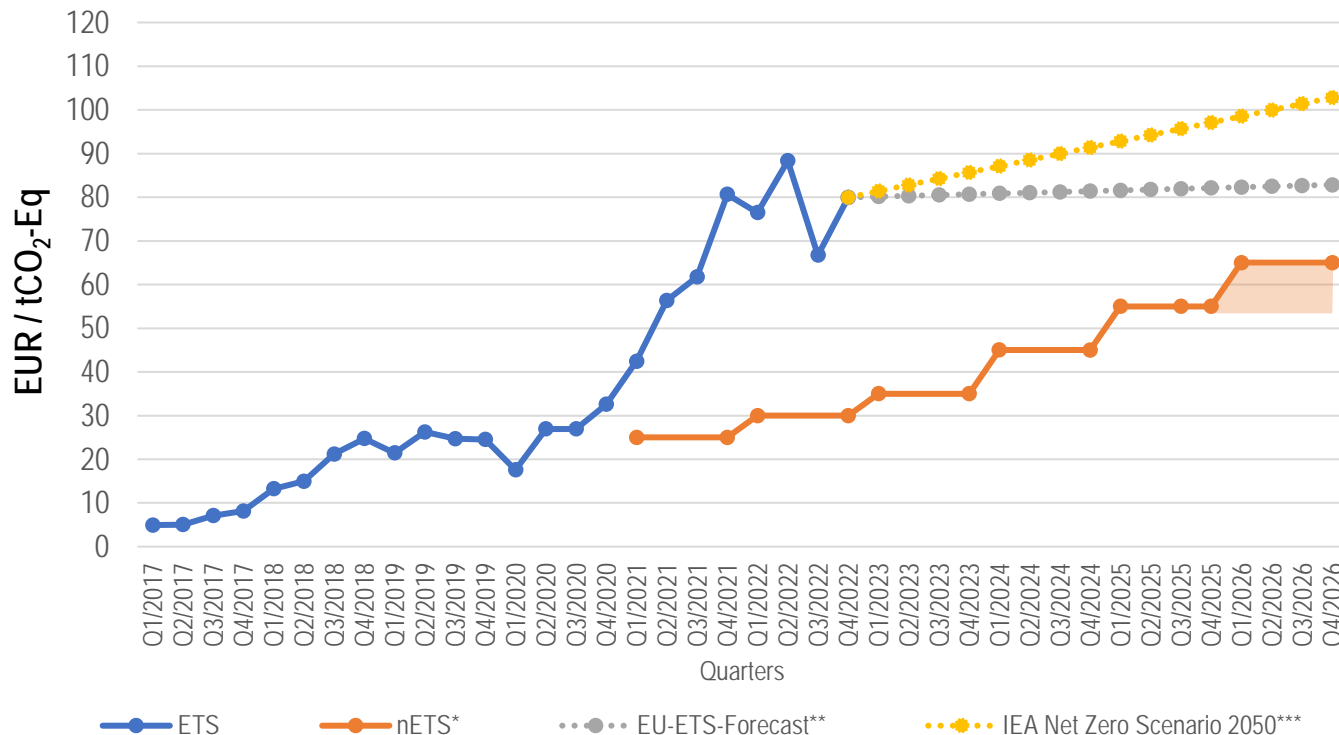
3. The role of opportunity costs, time, and external effects

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Consideration of price fluctuations

Development of Emission Prices in EU and Germany



- Market based system (EU ETS) and its forecasts for 2030
- fixed-price system with staggered increases (German nETS) that is charged on energy-related emissions not covered by EU ETS

Source: Buettner & Wang 2022

3. The role of opportunity costs, time, and external effects

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Consideration of price fluctuations

- energy and emission price developments influence how cost savings change over time
- various factors influence emissions and energy prices, but they can also influence each other
 - higher emission prices => rising demand for electricity from renewables => increasing prices for green electricity
 - unless: expansion of renewable energies parallels rise in demand => counteracting a price increase by augmenting supply.

3. The role of opportunity costs, time, and external effects

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| | <i>In comparison with the Reference Scenario --> dependence on development of energy/emission prices</i> | |
|--------------------|---|---|
| Reduction measures | • energy consumption | • permanent reduction |
| | • energy costs | • permanent reduction --> less dependent |
| | • emission | • permanent reduction |
| | • emission costs | • permanent reduction --> less dependent |

3. The role of opportunity costs, time, and external effects

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| | <i>In comparison with the Reference Scenario --> dependence on development of energy/emission prices</i> | |
|------------------------------|---|--|
| Substitution measures | • energy consumption | • no change |
| | • energy costs | • reduction --> dependence or complete independence (100% self-generation) |
| | • emission | • significant reduction |
| | • emission costs | • permanent reduction --> less dependent or complete independence (100% renewables) |

3. The role of opportunity costs, time, and external effects

ENERGY



| <i>In comparison with the Reference Scenario</i> | | |
|---|--|--|
| <i>--> dependence on development of energy/emission prices</i> | | |
| Measures to compensate | <ul style="list-style-type: none"> • energy consumption • energy costs • emission • emission costs | <ul style="list-style-type: none"> • no change • no change • no change • reduction --> dependence on the certificate/ project price development |

4. A proposed approach to economic assessment: how it works & it is applied?

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4. A proposed approach to economic assessment: how it works & it is applied?



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A new economic efficiency calculation

| <i>For each energy source</i> | <i>First Step</i> | <i>Second Step</i> |
|--|--------------------------------------|--------------------------------|
| Energy amount | Energy amount _{Reference} | Energy amount _{New} |
| Energy price | Energy Price _{Reference} | Energy Price _{New} |
| Emission amount (energy-related and process-related) | Emission amount _{Reference} | Emission amount _{New} |
| Emission price | Emission Price _{Reference} | Emission Price _{New} |

4. A proposed approach to economic assessment: how it works & it is applied?



A new economic efficiency calculation

$$\begin{aligned} \text{Savings } (N, E) = & \sum_{t=1}^N \sum_{e=1}^E \left(\text{Energy price}_{\text{Reference}}(t, e) * \text{Energy amount}_{\text{Reference}}(t, e) \right. \\ & \left. - \text{Energy price}_{\text{New}}(t, e) * \text{Energy amount}_{\text{New}}(t, e) \right) \\ & + \sum_{t=1}^N \sum_{e=1}^E \left(\text{Emission price}_{\text{Reference}}(t, e) * \text{Emission amount}_{\text{Reference}}(t, e) \right. \\ & \left. - \text{Emission price}_{\text{New}}(t, e) * \text{Emission amount}_{\text{New}}(t, e) \right) \end{aligned}$$

t: year, e: energy source

Equation 1. Calculation of aggregated savings for a measure option

4. A proposed approach to economic assessment: how it works & it is applied?

ENERGY



A new economic efficiency calculation

1. Map the current situation by determining

- the energy consumption and energy costs separated by energy sources,
- the emissions of the consumed energy, converted in CO₂-equivalents, and the corresponding emission costs,
- the process-related emissions, converted in CO₂-equivalents, and the associated emission costs

2. Make assumptions about

- the future development of energy prices
- the future development of emission costs
- the impact of the measure option

3. Calculate the aggregate savings

$$Savings(N, E) = \sum_{t=1}^N \sum_{e=1}^E (Energy\ price_{reference}(t, e) \cdot Energy\ amount_{reference}(t, e) - Energy\ price_{new}(t, e) \cdot Energy\ amount_{new}(t, e)) + \sum_{t=1}^N \sum_{e=1}^E (Emission\ price_{reference}(t, e) \cdot Emission\ amount_{reference}(t, e) - Emission\ price_{new}(t, e) \cdot Emission\ amount_{new}(t, e))$$

4. Calculate the Investment

- cost of acquisition
- ongoing costs

$$Investment(N) = \sum_{t=1}^N costs_{acquisition}(t) + \sum_{t=1}^N costs_{ongoing}(t)$$

5. Assess the net savings

$$net\ savings(t) = Savings(t, E) - Investment(t) > 0$$



5 Minute Break

4. A proposed approach to economic assessment: how it works & it is applied?

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Applying the new economic efficiency calculation: examples for the six measure types

Assumptions:

1. One energy source:
electricity with an emission factor of $0.4 \text{ gCO}_2\text{-eq/kWh}$
2. Energy price:
 0.20 EUR/kWh with a linear increase of 2 % per year
3. Emission price:
 $30 \text{ EUR/tCO}_2\text{-eq}$ with an increase of 5.00 EUR per $\text{tCO}_2\text{-eq}$ per year

4. A proposed approach to economic assessment: how it works & it is applied?



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Reference Scenario: No action is taken

Exemplary with assumed amounts and prices for energy and emissions.

| Year | Energy amount Reference | Energy price Reference | Energy costs Reference | Emission amount Reference | Emission price Reference | Emission costs Reference | Total costs Reference |
|-----------------|----------------------------|---------------------------|---------------------------|------------------------------|-----------------------------|-----------------------------|--------------------------|
| | MWh | ct/kWh | EUR | tCO ₂ -eq | EUR/tCO ₂ -eq | EUR | EUR |
| t ₀ | 1,000 | 20.00 | 200,000 | 600 | 30.00 | 18,000 | 218,000 |
| t ₁ | 1.000 | 20.40 | 204,000 | 600 | 35.00 | 21,000 | 225,000 |
| t ₂ | 1.000 | 20.81 | 208,080 | 600 | 40.00 | 24,000 | 232,080 |
| t ₃ | 1.000 | 21.22 | 212,242 | 600 | 45.00 | 27,000 | 239,242 |
| t ₄ | 1.000 | 21.65 | 216,486 | 600 | 50.00 | 30,000 | 246,486 |
| t ₅ | 1.000 | 22.08 | 220,816 | 600 | 55.00 | 33,000 | 253,816 |
| (...) | | | | | | | |
| t ₁₀ | 1.000 | 24.38 | 243,799 | 600 | 80.00 | 48,000 | 291,799 |
| (...) | | | | | | | |
| t ₃₀ | 1.000 | 36.23 | 362,272 | 600 | 180.00 | 108,000 | 470,272 |

Source: Buettner & Wang 2022

4. A proposed approach to economic assessment: how it works & it is applied?



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Measure type 1: Energy efficiency

Exemplary scenario in which an energy efficiency measure is implemented.

| Year | Energy amount | Energy price | Energy costs | Emission amount | Emission price | Emission costs | Total costs | Savings (N, E, t) |
|-----------------|---------------|--------------|--------------|----------------------|--------------------------|----------------|-------------|-------------------|
| | New | Reference | New | New | Reference | New | New | |
| | MWh | ct/kWh | EUR | tCO ₂ -eq | EUR/tCO ₂ -eq | EUR | EUR | EUR |
| t ₀ | 1,000 | 20.00 | 200,000 | 600 | 30.00 | 18,000 | 218,000 | 0 |
| t ₁ | 700 | 20.40 | 142,800 | 480 | 35.00 | 16,800 | 159,600 | 65,400 |
| t ₂ | 700 | 20.81 | 145,656 | 480 | 40.00 | 19,200 | 164,856 | 67,224 |
| t ₃ | 700 | 21.22 | 148,569 | 480 | 45.00 | 21,600 | 170,169 | 69,072 |
| t ₄ | 700 | 21.65 | 151,541 | 480 | 50.00 | 24,000 | 175,541 | 70,946 |
| t ₅ | 700 | 22.08 | 154,571 | 480 | 55.00 | 26,400 | 180,971 | 72,845 |
| (...) | | | | | | | | |
| t ₁₀ | 700 | 24.38 | 170,659 | 480 | 80.00 | 38,400 | 209,059 | 82,740 |
| (...) | | | | | | | | |
| t ₃₀ | 700 | 36.23 | 253,591 | 480 | 180.00 | 86,400 | 339,991 | 130,282 |

Source: Buettner & Wang 2022

4. A proposed approach to economic assessment: how it works & it is applied?



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Measure type 2: process decarbonisation

Exemplary scenario in which a process decarbonisation measure is implemented.

| Year | Energy amount Reference | Energy price Reference | Energy costs Reference | Emission amount New | Emission price Reference | Emission costs New | Total Costs New | Savings (N, E, t) |
|-----------------|----------------------------|---------------------------|---------------------------|------------------------|-----------------------------|-----------------------|--------------------|----------------------|
| | MWh | ct/kWh | EUR | tCO ₂ -eq | EUR/tCO ₂ -eq | EUR | EUR | EUR |
| t ₀ | 1,000 | 20.00 | 200,000 | 600 | 30.00 | 18,000 | 218,000 | 0 |
| t ₁ | 1,000 | 20.40 | 204,000 | 550 | 35.00 | 19,250 | 223,250 | 1,750 |
| t ₂ | 1,000 | 20.81 | 208,080 | 550 | 40.00 | 22,000 | 230,080 | 2,000 |
| t ₃ | 1,000 | 21.22 | 212,242 | 550 | 45.00 | 24,750 | 236,992 | 2,250 |
| t ₄ | 1,000 | 21.65 | 216,486 | 550 | 50.00 | 27,500 | 243,986 | 2,500 |
| t ₅ | 1,000 | 22.08 | 220,816 | 550 | 55.00 | 30,250 | 251,066 | 2,750 |
| (...) | | | | | | | | |
| t ₁₀ | 1,000 | 24.38 | 243,799 | 550 | 80.00 | 44,000 | 287,799 | 4,000 |
| (...) | | | | | | | | |
| t ₃₀ | 1,000 | 36.23 | 362,272 | 550 | 180.00 | 99,000 | 461,272 | 9,000 |

Source: Buettner & Wang 2022

4. A proposed approach to economic assessment: how it works & it is applied?



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Measure type 3: self-generation of renewable energy

Exemplary scenario in which a measure of type 3 is implemented.

| Year | Energy amount New | Energy price Reference | Energy costs New | Emission amount New | Emission price Reference | Emission costs New | Total Costs New | Savings (N, E, t) |
|-----------------|----------------------|---------------------------|---------------------|------------------------|-----------------------------|-----------------------|--------------------|----------------------|
| | MWh | ct/kWh | EUR | tCO ₂ -eq | EUR/tCO ₂ -eq | EUR | EUR | EUR |
| t ₀ | 1,000 | 20.00 | 200,000 | 600 | 30.00 | 18,000 | 218,000 | 0 |
| t ₁ | 500 | 20.40 | 102,000 | 400 | 35.00 | 14,000 | 116,000 | 109,000 |
| t ₂ | 500 | 20.81 | 104,040 | 400 | 40.00 | 16,000 | 120,040 | 112,040 |
| t ₃ | 500 | 21.22 | 106,120 | 400 | 45.00 | 18,000 | 124,121 | 115,121 |
| t ₄ | 500 | 21.65 | 108,243 | 400 | 50.00 | 20,000 | 128,243 | 118,243 |
| t ₅ | 500 | 22.08 | 110,408 | 400 | 55.00 | 22,000 | 132,408 | 121,408 |
| (...) | | | | | | | | |
| t ₁₀ | 500 | 24.38 | 121,899 | 400 | 80.00 | 32,000 | 153,899 | 137,899 |
| (...) | | | | | | | | |
| t ₃₀ | 500 | 36.23 | 181,136 | 400 | 180.00 | 72,000 | 253,136 | 217,136 |

Source: Buettner & Wang 2022

4. A proposed approach to economic assessment: how it works & it is applied?



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Measure type 4: purchase of renewable energy

Exemplary scenario in which a measure of type 4 is implemented.

| Year | Energy amount Reference | Energy price Reference | Energy costs Reference | Emission amount New | Emission price Reference | Emission costs New | Total Costs New | Savings (N, E, t) |
|-----------------|----------------------------|---------------------------|---------------------------|------------------------|-----------------------------|-----------------------|--------------------|----------------------|
| | MWh | ct/kWh | EUR | tCO ₂ -eq | EUR/tCO ₂ -eq | EUR | EUR | EUR |
| t ₀ | 1,000 | 20.00 | 200,000 | 600 | 30.00 | 18,000 | 218,000 | 0 |
| t ₁ | 1,000 | 20.40 | 204,000 | 200 | 35.00 | 7,000 | 211,000 | 14,000 |
| t ₂ | 1,000 | 20.81 | 208,080 | 200 | 40.00 | 8,000 | 216,080 | 16,000 |
| t ₃ | 1,000 | 21.22 | 212,242 | 200 | 45.00 | 9,000 | 221,242 | 18,000 |
| t ₄ | 1,000 | 21.65 | 216,486 | 200 | 50.00 | 10,000 | 226,486 | 20,000 |
| t ₅ | 1,000 | 22.08 | 220,816 | 200 | 55.00 | 11,000 | 231,816 | 22,000 |
| (...) | | | | | | | | |
| t ₁₀ | 1,000 | 24.38 | 243,799 | 200 | 80.00 | 16,000 | 259,799 | 32,000 |
| (...) | | | | | | | | |
| t ₃₀ | 1,000 | 36.23 | 362,272 | 200 | 180.00 | 36,000 | 398,272 | 72,000 |

Source: Buettner & Wang 2022

4. A proposed approach to economic assessment: how it works & it is applied?



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Measure type 5: compensation through certificates or projects

Exemplary scenario in which a measure of type 5 is implemented.

| Year | Energy amount Reference MWh | Energy price Reference ct/kWh | Energy costs Reference EUR | Emission amount Reference tCO ₂ -eq | Emission price New EUR/tCO ₂ -eq | Emission costs New EUR | Total Costs New EUR | Savings (N, E, t) EUR |
|-----------------|-----------------------------------|-------------------------------------|----------------------------------|--|---|------------------------------|---------------------------|-----------------------------|
| t ₀ | 1,000 | 20.00 | 200,000 | 600 | 30.00 | 18,000 | 218,000 | 0 |
| t ₁ | 1,000 | 20.40 | 204,000 | 600 | 21.00 | 12,600 | 216,600 | 8,400 |
| t ₂ | 1,000 | 20.81 | 208,080 | 600 | 24.00 | 14,400 | 222,480 | 9,600 |
| t ₃ | 1,000 | 21.22 | 212,242 | 600 | 27.00 | 16,200 | 228,442 | 10,800 |
| t ₄ | 1,000 | 21.65 | 216,486 | 600 | 30.00 | 18,000 | 234,486 | 12,000 |
| t ₅ | 1,000 | 22.08 | 220,816 | 600 | 33.00 | 19,800 | 240,616 | 13,200 |
| (...) | | | | | | | | |
| t ₁₀ | 1,000 | 24.38 | 243,799 | 600 | 48.00 | 28,800 | 272,599 | 19,200 |
| (...) | | | | | | | | |
| t ₃₀ | 1,000 | 36.23 | 362,272 | 600 | 108.00 | 64,800 | 427,072 | 43,200 |

Source: Buettner & Wang 2022

4. A proposed approach to economic assessment: how it works & it is applied?



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Measure type 6: carbon capture, storage, binding and use

Exemplary scenario in which a measure of type 6 is implemented

| Year | Energy amount Reference | Energy price Reference | Energy costs Reference | Emission amount New | Emission price Reference | Emission costs New | Total Costs New | Savings (N, E, t) |
|-----------------|----------------------------|---------------------------|---------------------------|------------------------|-----------------------------|-----------------------|--------------------|----------------------|
| | MWh | ct/kWh | EUR | tCO ₂ -eq | EUR/tCO ₂ -eq | EUR | EUR | EUR |
| t ₀ | 1,000 | 20.00 | 200,000 | 600 | 30.00 | 18,000 | 218,000 | 0 |
| t ₁ | 1,000 | 20.40 | 204,000 | 400 | 35.00 | 14,000 | 218,000 | 7,000 |
| t ₂ | 1,000 | 20.81 | 208,080 | 400 | 40.00 | 16,000 | 224,080 | 8,000 |
| t ₃ | 1,000 | 21.22 | 212,242 | 400 | 45.00 | 18,000 | 230,242 | 9,000 |
| t ₄ | 1,000 | 21.65 | 216,486 | 400 | 50.00 | 20,000 | 236,486 | 10,000 |
| t ₅ | 1,000 | 22.08 | 220,816 | 400 | 55.00 | 22,000 | 242,816 | 11,000 |
| (...) | | | | | | | | |
| t ₁₀ | 1,000 | 24.38 | 243,799 | 400 | 80.00 | 32,000 | 275,799 | 16,000 |
| (...) | | | | | | | | |
| t ₃₀ | 1,000 | 36.23 | 362,272 | 400 | 180.00 | 72,000 | 434,272 | 36,000 |

Source: Buettner & Wang 2022

4. A proposed approach to economic assessment: how it works & it is applied?



Economic effects of the sequence of implementation of measure types

Scenario 1: first measure type 1, second measure type 4

| Year | Energy amount New | Energy price Reference | Energy costs New | Emission amount New | Emission price Reference | Emission costs New | Total Costs New | Savings (N, E, t) |
|-----------------|----------------------|---------------------------|---------------------|------------------------|-----------------------------|-----------------------|--------------------|----------------------|
| | MWh | ct/kWh | EUR | tCO ₂ -eq | EUR/tCO ₂ -eq | EUR | EUR | EUR |
| t ₀ | 1,000 | 20.00 | 200,000 | 600 | 30.00 | 18,000 | 218,000 | 0 |
| t ₁ | 700 | 20.40 | 142,800 | 480 | 35.00 | 16,800 | 159,600 | 65,400 |
| t ₂ | 700 | 20.81 | 145,656 | 200 | 40.00 | 8,000 | 153,656 | 78,424 |
| t ₃ | 700 | 21.22 | 148,569 | 200 | 45.00 | 9,000 | 157,569 | 81,672 |
| t ₄ | 700 | 21.65 | 151,541 | 200 | 50.00 | 10,000 | 161,541 | 84,946 |
| t ₅ | 700 | 22.08 | 154,571 | 200 | 55.00 | 11,000 | 165,571 | 88,245 |
| (...) | | | | | | | | |
| t ₁₀ | 700 | 24.38 | 170,659 | 200 | 80.00 | 16,000 | 186,659 | 105,140 |
| (...) | | | | | | | | |
| t ₃₀ | 700 | 36.23 | 253,591 | 200 | 180.00 | 36,000 | 289,591 | 180,682 |

Source: Buettner & Wang 2022

4. A proposed approach to economic assessment: how it works & it is applied?



Economic effects of the sequence of implementation of measure types

Scenario 2: first measure type 4, second measure type 1

| Year | Energy amount New | Energy price Reference | Energy costs New | Emission amount New | Emission price Reference | Emission costs New | Total Costs New | Savings (N, E, t) |
|-----------------|----------------------|---------------------------|---------------------|------------------------|-----------------------------|-----------------------|--------------------|----------------------|
| | MWh | ct/kWh | EUR | tCO ₂ -eq | EUR/tCO ₂ -eq | EUR | EUR | EUR |
| t ₀ | 1,000 | 20.00 | 200,000 | 600 | 30.00 | 18,000 | 218,000 | 0 |
| t ₁ | 1,000 | 20.40 | 204,000 | 320 | 35.00 | 11,200 | 215,200 | 9,800 |
| t ₂ | 700 | 20.81 | 145,656 | 200 | 40.00 | 8,000 | 153,656 | 78,424 |
| t ₃ | 700 | 21.22 | 148,569 | 200 | 45.00 | 9,000 | 157,569 | 81,672 |
| t ₄ | 700 | 21.65 | 151,541 | 200 | 50.00 | 10,000 | 161,541 | 84,946 |
| t ₅ | 700 | 22.08 | 154,571 | 200 | 55.00 | 11,000 | 165,571 | 88,245 |
| (...) | | | | | | | | |
| t ₁₀ | 700 | 24.38 | 170,659 | 200 | 80.00 | 16,000 | 186,659 | 105,140 |
| (...) | | | | | | | | |
| t ₃₀ | 700 | 36.23 | 253,591 | 200 | 180.00 | 36,000 | 289,591 | 180,682 |

Source: Buettner & Wang 2022

4. A proposed approach to economic assessment: how it works & it is applied?



Example for possible measures on-site

Scenario 3: first measure type 1, second measure type 2, third measure type 3

| Year | Energy amount New | Energy price Reference | Energy costs New | Emission amount New | Emission price Reference | Emission costs New | Total Costs New | Savings (N, E, t) |
|-----------------|----------------------|---------------------------|---------------------|------------------------|-----------------------------|-----------------------|--------------------|----------------------|
| | MWh | ct/kWh | EUR | tCO ₂ -eq | EUR/tCO ₂ -eq | EUR | EUR | EUR |
| t ₀ | 1,000 | 20.00 | 200,000 | 600 | 30.00 | 18,000 | 218,000 | 0 |
| t ₁ | 700 | 20.40 | 142,800 | 480 | 35.00 | 16,800 | 159,600 | 65,400 |
| t ₂ | 700 | 20.81 | 145,656 | 430 | 40.00 | 17,200 | 162,856 | 69,224 |
| t ₃ | 125 | 21.22 | 26,530 | 200 | 45.00 | 9,000 | 35,530 | 203,711 |
| t ₄ | 125 | 21.65 | 27,061 | 200 | 50.00 | 10,000 | 37,061 | 209,426 |
| t ₅ | 125 | 22.08 | 27,602 | 200 | 55.00 | 11,000 | 38,602 | 215,214 |
| | | | | (...) | | | | |
| t ₁₀ | 125 | 24.38 | 30,475 | 200 | 80.00 | 16,000 | 46,475 | 245,324 |
| | | | | (...) | | | | |
| t ₃₀ | 125 | 36.23 | 45,284 | 200 | 180.00 | 36,000 | 81,284 | 388,988 |

Source: Buettner & Wang 2022

4. A proposed approach to economic assessment: how it works & it is applied?



Example for possible measures off-site

Scenario 4: first measure type 4, second measure type 5

| Year | Energy amount Reference | Energy price Reference | Energy costs Reference | Emission amount New | Emission price New | Emission costs New | Total Costs New | Savings (N, E, t) |
|-----------------|----------------------------|---------------------------|---------------------------|------------------------|--------------------------|-----------------------|--------------------|----------------------|
| | MWh | ct/kWh | EUR | tCO ₂ -eq | EUR/tCO ₂ -eq | EUR | EUR | EUR |
| t ₀ | 1,000 | 20.00 | 200,000 | 600 | 30.00 | 18,000 | 218,000 | 0 |
| t ₁ | 1.000 | 20.40 | 204,000 | 320 | 35,00 | 11,200 | 215,200 | 9,800 |
| t ₂ | 1.000 | 20.81 | 208,080 | 320 | 34,00 | 10,880 | 218,960 | 13,120 |
| t ₃ | 1.000 | 21.22 | 212,242 | 320 | 38,25 | 12,240 | 224,482 | 14,760 |
| t ₄ | 1.000 | 21.65 | 216,486 | 320 | 42,50 | 13,600 | 230,086 | 16,400 |
| t ₅ | 1.000 | 22.08 | 220,816 | 320 | 46,75 | 14,960 | 235,776 | 18,040 |
| (...) | | | | | | | | |
| t ₁₀ | 1.000 | 24.38 | 243,799 | 320 | 68,00 | 21,760 | 265,559 | 26,240 |
| (...) | | | | | | | | |
| t ₃₀ | 1.000 | 36.23 | 362,272 | 320 | 153,00 | 48,960 | 411,232 | 59,040 |

Source: Buettner & Wang 2022

4. A proposed approach to economic assessment: how it works & it is applied?



Cumulated ongoing energy and emission costs

Comparison of overall costs and savings of the scenarios 1, 2, 3 and 4.

| | Total (ongoing) costs [EUR] | | | Savings [EUR] | | |
|--------------------|-----------------------------|----------------|----------------|---------------|----------------|----------------|
| | $t_1 - t_5$ | $t_1 - t_{10}$ | $t_1 - t_{30}$ | $t_1 - t_5$ | $t_1 - t_{10}$ | $t_1 - t_{30}$ |
| Reference scenario | 1,196,624 | 2,578,743 | 10,210,888 | 0 | 0 | 0 |
| Scenario 1 | 797,937 | 1,688,420 | 6,447,922 | 398,687 | 890,323 | 3,762,966 |
| Scenario 2 | 853,537 | 1,744,020 | 6,503,522 | 343,087 | 834,723 | 3,707,366 |
| Scenario 3 | 433,649 | 650,164 | 1,935,432 | 762,975 | 1,928,579 | 8,275,456 |
| Scenario 4 | 1,124,504 | 2,391,823 | 9,154,768 | 72,120 | 186,920 | 1,056,120 |

Source: Buettner & Wang 2022

4. A proposed approach to economic assessment: how it works & it is applied?



Cumulated ongoing energy and emission costs

Effect of measure types on energy and emission amounts

| | Energy amount [MWh] | | Emission amount [tCO ₂ -eq] | |
|--------------------|---------------------|-----------------|--|-----------------|
| | (total) remaining | for calculation | (total) remaining | for calculation |
| Reference Scenario | 1.000 | | 600 | |
| Measure type 1 | 700 | | 480 | |
| Measure type 2 | 1.000 | | 550 | |
| Measure type 3 | 1.000 | 500 | 400 | |
| Measure type 4 | 1.000 | | 200 | |
| Measure type 5 | 1.000 | | 600 | |
| Measure type 6 | 1.000 | | 600 | 400 |

Source: Buettner & Wang 2022

4. A proposed approach to economic assessment: how it works & it is applied?



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Expenditure

- $Investment(N) = \sum_{t=1}^N costs_{acquisition}(t) + \sum_{t=1}^N costs_{ongoing}(t)$

Equation 2. Calculation of aggregated investments for a measure option

- $Savings(N, E) - Investment(N) \geq 0$

Equation 3. Determining economic viability for a measure option within period of use.

- $Savings(t_{adj.payback}, E) - Investment(t_{adj.payback}) = 0$

Equation 4. Determining the adjusted payback time.

- $net\ savings(t) = Savings(t, E) - Investment(t) > 0; \quad t < N$

Equation 5. Determining the net savings in (t), provided $t < N$

5. Practice, application, and Q&A

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6. Advanced application: scoring, ranking, and dynamic adaptation to changing environment

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Selection of measures: combining economic efficiency and system view

Result of comparing scenarios and their outcomes:

⇒ it makes sense to prioritise on-site actions (1, 2, 3, 6)

⇒ crucial to keep an eye economic factors, but also on all external factors and act quickly to

- (a) build resilience against availability-, price- and other shocks,
- (b) reduce the risk of having to wait in line
- (c) minimise the “procrastination costs” of missed savings opportunities.

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Selection of measures: combining economic efficiency and system view

A “good” choice of measures is also subject to temporal changes:

If climate neutrality is to be achieved in the short term:

- focus on measures (4) and (5).

To minimise the costs of climate neutrality and build resilience initiate

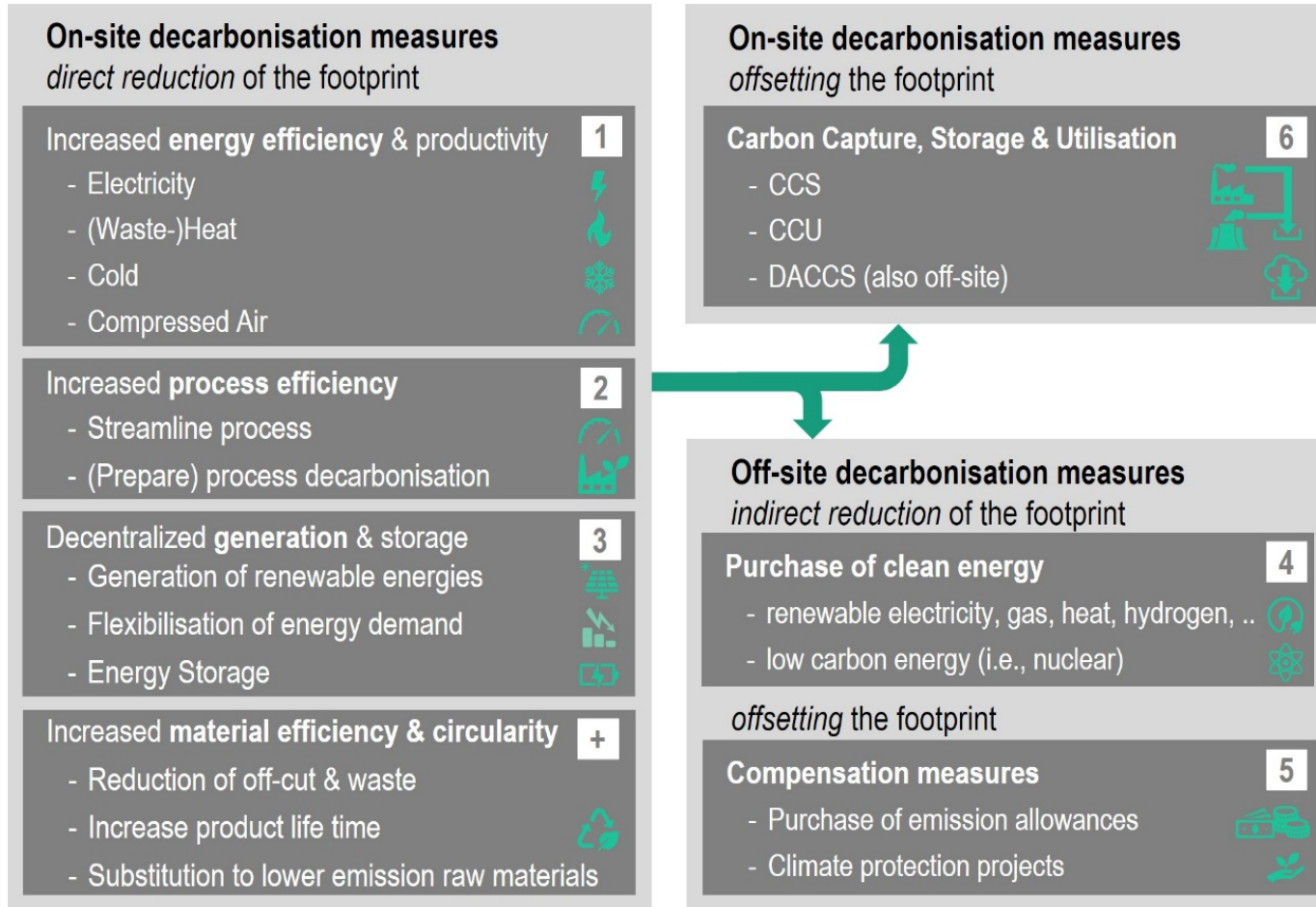
- accompanying local efficiency measures (1)
- on-site energy generation (3).

These have a longer implementation horizon but generate the savings for

- measures against process emission (2)
- to capture (6) (process) emissions
- to reduce the purchase of energy from external sources (4) and offsets (5)

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Source: Buettner & Wang 2022 based on EEP & Fraunhofer IPA

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Creating a ranking system to determine one's ideal mix of measures

Not only the economic performance of measures of relevance, but also how:

- a) it fits into the general (decarbonisation) strategy of the company, notably the **reason why** decarbonisation is pursued,
- b) it performs in respect to the company's **decision-making determinants** and
- c) its impact depends/builds on and **interacts/is compatible with other measures**,
- d) it contributes to company risks, production **risks or resilience** (if at all), and how
- e) effective it is to reach the **ambition level** (certain GHG savings by certain time).

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Possible indicators of a scoring model / table (by variable type)

| metric (years) | metric (figures) | binary or ordinal | nominal | filter |
|---|-------------------------|---------------------------------|--|--------------------------------------|
| useful life | net savings (t) | impact on resilience | type of measure | on-/off-site measure |
| intermediate target | investment height | risk of failure/to operations | requirement for measure | investment < ... |
| target year | GHG savings | addressing motivators | type of emission addressed | cost per ... < ... |
| adjusted payback time | <i>rank</i> | meeting decision criterion | scope addressed | skills exist |
| ... | <i>weighting factor</i> | fits to strategy | description of measure | net savings (t) > 0 |
| | <i>score</i> | ... | ... | adj.PT < useful life |
| | ... | | | ... |
| Definitions | | | optimise for (i.e.) | |
| $\sum(\text{weighting factors}) =! 1$ | | $z = \text{number of measures}$ | | goal achieved cheapest [or quickest] |
| Score = $\sum(\text{weighting factor} \times \text{measure score})$, the higher the better | | | best impact on ... (resilience, image, risk, strategy, ..) | |

Source: Buettner & Wang 2022

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Economic measures whose useful life is shorter than the time span until the milestone year not unlikely.

Therefore: assessment of all economic measures to compile the ideal mix of measures for achieving

- intermediate objectives (*i.e., a certain reduction target by 2030*)
- the overall objective (*i.e., achieving net-zero by 2040*)
- sustaining the desired outcome (*i.e., maintaining a net-zero emission footprint infinitively*)

taking into account useful lives and changing prices.

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Exemplary shape of ranking table extract (random figures)

| Measure | Type | Score | Rank | meeting decision criterion [Filter] | impact on resilience | addressing motivator | figure of numeric decision criterion | net savings (t) | GHG saved p.a. | ... | depends on |
|-------------------------------------|------|--------|-----------|--|----------------------|----------------------|--------------------------------------|-----------------|-------------------------------------|-----|--------------|
| Description | 1-6 | metric | [1 ... z] | [0 ; 1] | [-1 ; 0 ; 1] | [0 ... 5] | metric | metric | metric | ... | |
| <u>Example using random figures</u> | | | | cost per tonne saved < 150€/tCO ₂ | | image | cost per tonne saved | | energy-related t CO ₂ eq | ... | |
| <i>Weighting Factor</i> | | | | | 20% | 10% | 15% | 25% | 30% | | |
| Solar PV | 3 | 25.3 | 1 | 1 | 1 | 5 | 119.00 € | 100,812 € | 200 | ... | (roof)space |
| Green Tariff | 4 | 22.6 | 2 | 1 | -1 | 3 | 2.65 € | 90,000 € | 400 | ... | availability |
| EE-Measure | 1 | 11.4 | 3 | 1 | 1 | 4 | 125.00 € | 45,487 € | 120 | ... | skill |
| CO ₂ -allowance | 5 | 10.9 | 4 | 1 | 0 | 0 | 45.00 € | 43,300 € | 200 | ... | availability |
| ProcessDecarb. | 2 | -47.2 | 5 | 0 | 0 | 3 | 200.00 € | - 188,750 € | 0 | ... | skill |
| CCUS | 6 | -238.7 | 6 | 0 | 0 | 1 | 250.00 € | - 955,000 € | 0 | ... | regulation |

Source: Buettner & Wang 2022

Types 2 and 6 will become essential to address process emissions in the long term.

Q&A and expert discussion

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All

Conclusion & Closing

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Conclusion & Closing

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- One-off and permanent costs play a different role depending on the nature of one's own economic activity.
- The economic efficiency calculations need to be carried out for all available alternative actions.
- To evaluate the possible alternative actions, mapping economic aspects in a spreadsheet makes sense
- Political milestones and target dimensions are of great importance
- Changing the mix of measures in order to maintain net-zero state.
- Formulas stay robust despite different prices, policies and availabilities across the world.
- This tool is considered to be scientifically and technically sound for decision making and planning.
- Applying the principles and determinants described in this report allow one to determine one's optimal pathway to reducing the greenhouse gas footprint.

Upcoming Events

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UNECE Group of Experts on Energy Efficiency

Task Force on Energy Efficiency in Industry: bi-monthly open discussion forum

25 January 2022, 14h00–15h30 CET (online)

Tentative agenda

| | | | |
|---------|--|---|---|
| 15 min | Opening, updates, and introduction of speakers | Stefan M. Buettner Chair, Group of Experts on Energy Efficiency | |
| 15 min | Impulse 1 | Dr Steven Fawkes Managing Partner, EnergyPro Ltd. | <i>ESCO-in-a-box: a tool to build capacity in energy efficiency in SME industry</i> |
| | Immediate questions | | |
| 15 min | Impulse 2 | Volker Dragon VP Industry Affairs, Siemens | <i>ESCO in Industry</i> (title tbc) |
| | Immediate questions | | |
| 40 mins | Q&A and expert discussion | | |
| 5 min | Wrap-up, closing remarks, and the way forward | Stefan M. Buettner Chair, Group of Experts on Energy Efficiency | |

Registration:

<https://forms.office.com/r/v8wjE1kXGt>

Conclusion & Closing

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Documentation of this workshop will be made available and sent to registrants in the coming weeks

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