# Keynote: "Moving from systems thinking to systems action"

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# **Background context**

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- Need for a market making approach to tackle the climate emergency emerging from a confluence of different factors
  - The urgency, and size of emissions and climate resilience gaps
  - An ambition to capture and create economic opportunities in partnership with private sector
  - A growing case for use of systemic change for transformation
  - National commitment to build a nature-positive economy and emerging markets identified:
- Significant increase in national and regional nature and forestry projects, – e.g. Glasgow and Clyde Valley Green Network Blueprint, Glasgow City Region Adaptation Strategy and Action Plan, Regional Economy Strategy,
- Glasgow hosted a series of Green Economy dialogues to inform priorities for recovery post COVID.







### Outcomes from 2020 dialogues:

Impl	ementing	
Gree	en Futures	

Low Carbon

Energy and

Housing

Consumption

- Place-/nature-based approaches: neighbourhood environmental audits; green/blue/grey corridors; convert derelict land to sustainably-used green spaces
- Reducing waste, avoid emissions, e.g. reduce light pollution to lower CO<sub>2</sub>, and increase urban biodiversity
  Prioritise improved health and wellbeing via a people-
  - Prioritise improved health and wellbeing via a peoplecentred approach to travel, better air quality, etc.
- Campaign for increased renewables and district heating to reduce carbon & waste emissions
- Make better use of existing/abandoned infrastructure to reduce carbon and waste
- Use underoccupied buildings (esp. in city centre) & make them more people/energy efficient
- Universities as test beds e.g. for the use of sensors and energy data management systems
- All stakeholders blend environmental sustainability with social justice actions
- Objectives and success measures combine inclusivity, social justice, wellbeing and care, not just GDP
- Support for sustainable alternatives: reuse and repair services, sharing and swapping, food growing etc
- Empower citizens/communities to identify & control & benefit from solutions in their neighbourhoods

#### Ecologist & geomorphologist collaboration with planners

	Understand community	aspirational goals	$\[ \]$
Create green spaces, e.g. In canal- and river-side areas 8 increase recreational access	Engage with citizens to turn "spaces" into	Use Covid as an opportunity	-
Improve air quality, reduce light pollution Increase public appreciation and involvement in greening the city	"places" Turn over vacant premises and land to providers of sustainable alternatives Create stewards of the environment	Roll out experiments and convert temporary interventions to permanent Prioritise interventions that combine socio- economic and environmental objectives Make better use of infrastructure & land use data to reduce carbon consumption	
Meeting the retrofit cha	allenge		$\left  \right $
Retrofit to reduce wasteful emissions & home energy bil	Renewable heat	Better energy management	] 、
Couple retrofit scheme with skills programmes, generatin new jobs for a wide range of Glasgow citizens	g renewable heat, remove NDR barriers to district heat	Use data/flexible grid capacity to control energy use, increase info exchange between suppliers & consumers	
Rethink planning regs e.g. for re-purposing of commercial premises & to improve 'listed	workings for thermal energy production and storage	Support innovative construction (pre-fab in housebuilding), maintenance and repair Facilitate adoption of low-tech solutions	$\left \right\rangle$
buildings' energy efficiency	co-ordination/ phasing	that are already available, but not used	1
Reframe the narrative	success measures on worl	k, consumption & sustainability	
Embed narratives of citizenship and care into	Empower sustainable com	nmunities	
consumption Rethink patterns of work	Just transition includes equalising measures (4 day	Accountability for sustainability	
both in relation to time (days/week) & commuting Embed climate awareness/	work week, 20 min community) Co-create, recognise diverse needs & importance of heeding	Procurement and HR policies aim to benefit local /regional suppliers Make unsustainable practices more	
readiness in education (primary, secondary, HE, community)	community voice Secure trust by sharing data/ information with citizens	costly/subject to penalties Decommissioning burden must be factored in alongside upfront costs	

This diagram captures the discussion topics from the 2020 dialogues and the consensus on where collaborative action is needed.

### **The Glasgow Green Deal**

- Glasgow's Climate Plan committed to creating a Green Deal to bridge the gap between climate targets and current progress.
- An integrated 9 year mission to mobilize economic resources around a transformative vision of rapid decarbonization, environmental sustainability, and socioeconomic justice (in common with the wider Green Deal movement).
- Draft outcomes framework and action plan recently published - committed to realising economic opportunities associated with the transition to a net zero and climate resilient economy
- Complements traditional carbon-centric policies, with a strong focus on policies and actions to address associated socio-economic, governance, and financial barriers.





GLASGOW GUARANTE



towards equitable, net zero carbon, climate resilient living by 2030



INVEST GLASGOW

### **Glasgow Green Deal Outcomes and Activities Framework**



## **Emerging systems innovation approach**

Equitable

emissions

reduction

- Early stage approach to transformational change in decarbonising and adapting Glasgow's economy.
- Combining innovation in emissions and resilience domains with mapping and bounding systems and defining challenges.
- resilience Building a portfolio of innovative solutions for a City – with the aim of scaling and replicating and creating exponential change.
- Also joined the EU's systems innovation programme on Climate Neutral and Smart Cities by 2030.
- Complemented by a wider market making role.



Maturity





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# **Emerging market making approaches**

- Glasgow also has a role to play in making the new markets needed (e.g. nature based solutions, hydrogen)
- Adopting a challenge/opportunity-led approach similar to approach used in hard to abate sectors / other mitigation challenges (e.g. Mission Possible Partnership)
- Tailoring this type of approach to the City and Regional scale using design thinking, co-design approaches, and new evidence generation methods.
- Needs a consideration of both supply side, and demand side, and the relevant levers of change to make it happen. E.g. procurement, policy,
- Still very much in learning / adjustment mode.
- Early work has focused on the Climate Smart Forest Economy programme in partnership with EIT Climate-KIC, World Economic Forum and the Nature Conservancy.



GUARANTEE





### GCR - AN AMBITIOUS LOCAL AUTHORITY LEVERAGING FORESTS TO TURN BUILDINGS INTO LONG-TERM CARBON STORES



Notes: \*A typical passenger vehicle emits about 4.6 metric tons of carbon dioxide per year, this assumes the average gasoline vehicle on the road today has fuel economy of about 22.00 miles per gallon and drives around 11,500 miles per year, where every gallon of gasoline burned creates 8,887 grams of CO<sub>2</sub>

Source(s): United States Environmental Protection Agency, Greenhouse Gas Emissions from a Typical Passenger Vehicle, 2022

### LEVERAGING KEY PARTNERSHIPS, GCR HAS SUPPORTED THE DEVELOPMENT OF A CSFE ACORSS THE 3S FRAMEWORK COMPONENTS

### 3S POTENTIAL\*

### PARTNERSHIPS\*\*



### SINK

Assuming a 50:50 ratio broadleaved to conifer, 988,682 tCO2 will be additionally sequestered by 2045 as a result of woodland expansion in Glasgow City Region. The Clyde Climate Forest (managed by Glasgow and Clyde Valley Green Network Partnership) is the highest ambition local forest and woodland creation program.



### STORAGE

More than 32,000 m3 of timber will be available to market once the trees reach harvestable age which could lead to the manufacturing of more than 19,000 m3 of Cross Laminated Timber (CLT), thereby potentially storing 1,362,000 tCO2 in the construction value chain for 60+ years<sup>#</sup>. Built Environment – Smarter Transformation (BE-ST), brings together academia, government bodies, skills bodies and providers, and industry to accelerate the built environment's transition to zero carbon emissions. **Offsite Solutions Scotland** is the co-operative of leading Scottish offsite manufacturing companies.



#### SUBSTITUTION

An additional 32,031 m3 of timber will be entering the supply chain, from which a total of 19,219 m3 CLT can be manufactured. This could be used in the construction industry to build up to 413 residential houses, or up to 21 residential blocks. Glasgow and the wider region (formally 8 local authorities) can work towards demonstrating demand and market shaping by exploring various measures (for example, Timber First Policies, offsite manufacturing targets, or deconstruction plans).

Notes: \* CSFEP worked with BeZero Carbon to model the (1) carbon sequestration impact of existing and projected forest cover, dividing between broadleaf and conifer; (2) the carbon footprint of construction materials to provide an estimate of the potential for production; and (3) the carbon balance (i.e., savings) that could be generated through product substitution in the construction sector; \*\*These partnerships are being explored as part of the value-chain coalition, confirmed partners include BE-ST, Glasgow City Council and Offsite Solutions Scotland; #The Building Research Establishment in the UK has certified CLT products for a lifespan of 60 years, with occupied timber buildings in Europe that are over 700 years old.



### VALUE CHAIN ACTIONS TO BE TAKEN FORWARD WITHIN GCR



# **Takeaway learnings and next steps**

- The Climate Smart Forest Economy approach can create systemic shifts which design out the hard to reach carbon, whilst promoting economic development and prosperity.
- Cities and regions can be crucial actors in this effort by bridging silos, sectors and systems, but needs us to rethink the structures competencies and capabilities – for example systems thinking, co-design, linked carbon and economic assessments.
- Needs a consideration of both supply side, and demand side, and the relevant levers of change to make it happen. E.g. procurement, policy
- If this was purely a 'nature', 'climate' or 'economic development' initiative, it wouldn't work needs ownership and leadership which is specifically at the intersection of both.
- Also needs to be convened and co-designed with actors in skills system, investment and development, forestry, planning.
- Still very much in learning / adjustment mode, but next steps are an application to the Built by Nature coalition for collaborative action.









# Thankyou

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