

The Impacts of Integrity Failures and Corruption: Affordability of Water and Sanitation Services

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WIN Water
Integrity
Network

FCC's failed Flix clean-up reignites Acuamed scandal

Corruption seeps into South Africa's R26 billion water project: report
Staff Writer 10 July 2016

California Water Regulation Called Corrupt

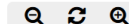
How Nigeria's Ministry of Water Resources awarded N1.02 billion COVID-19 projects to unregistered companies

Peers fear upright water affairs official was assassinated

Le Monde Afrique
NICK CAHILL March 10, 2015

Au Bénin, les Pays-Bas ont coupé le robinet d'eau potable pour cause de corruption

in COVID19, Development, Health 6 min read



Entre 2003 et 2014, les Néerlandais ont investi plus de 120 millions d'euros dans des projets d'aménagement hydraulique. Ils attendent le résultat.

Political leaders, brokers control water supply

'Lack of good governance leads to poor water management'

Jamones de bellota a cambio de agua para regar

Par Hermann Boko - Pul

Imputados tres altos cargos de la Confederación Hidrográfica del Guadalquivir por recibir sobornos para conceder agua sin autorización a una comunidad de regantes

Brazil's leaders face a damming problem over vast hydroelectric project

US mayor in sex-for-water claims

US firm paid \$976,000 bribe to win Indian water project

PTI | Jul 18, 2015, 02:38 PM IST

Illegal water connections cost council millions

July 18, 2016 Local News

Water wars exposed a rotten system bleeding cash

Billions spent, No safe water

ENVIRONMENT & HEALTH HONG KONG LAW & CRIME

Corruption watchdog starts probe into lead in water scandal

How Does a Flood-prone City Run Out of Water? Inside Chennai's "Dav Zero" Crisis

Page, National News 7 min read

22 September 2015 15:04 Rvan Kilpatrick • 2 min read

Water scam: Kejriwal, Shiela Dikshit to be quizzed by anti-corruption bureau

Bucharest's French water supplier, in the center of bribery scandal in Romania

Shs18m water project dries up 3 months after commissioning

Wednesday, February 17, 2021

Graft probe into Sabah Water Department another S\$10 million in foreign banks

Démantèlement d'un réseau de corruption à la Sonede : cinq personnes arrêtées

WIN: championing integrity in water and sanitation

Only organisation/network focused solely on integrity/anti-corruption in the water and sanitation sector



We advocate political and social action for water and sanitation integrity, **raising awareness of the benefits of integrity and training stakeholders** to tackle the issue.



We encourage collective action by **supporting multi-stakeholder processes, connecting actors, and enabling knowledge sharing** among practitioners.



We promote practical evidence-based responses to poor integrity, **assessing and researching risks, and developing integrity risk mitigation strategies** at different levels.

Global network for change

Members



Partners



Funders



Why is Integrity Important?

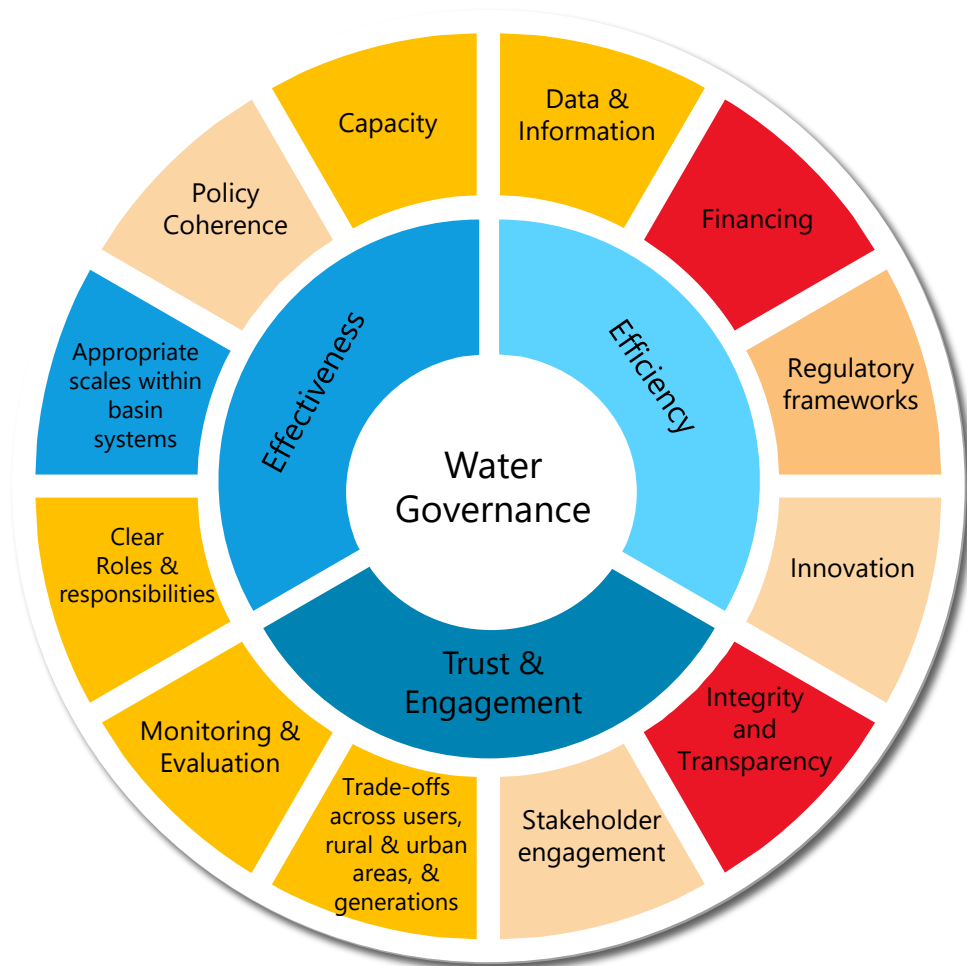
Integrity is the use of vested powers and resources ethically and honestly for the provision of sustainable and equitable water and sanitation services in the public interest

Integrity = Transparency + Accountability + Participation + Anti-corruption

Lack of integrity contributes to, amongst other things

- Waste of financial resources (capital and maintenance)
- Poor performance
- Poor resource allocation
- Poor service delivery
- Disenfranchised communities and groups
- Significant social and economic challenges

OECD Principles on Water Governance



- Integrity lapses and corrupt practices leads to:
 - Financial outflows undermining affordability
 - Poor decision making
 - Lack of trust
- WIN believes that to realise have effective, efficient water and sanitation governance and service delivery integrity and anti-corruption needs to be systematically addressed in organizations.

Source: OECD (2015), www.oecd.org/governance/oecd-principles-on-water-governance.htm

3 major areas of corruption and integrity failures



CORRUPTION IN PUBLIC RESOURCE MANAGEMENT

(high or low level)

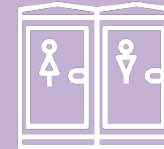
Examples: Collusion in procurement, accounting fraud, funds diverted with falsified construction or maintenance work orders, cronies hired in strategic positions, abusive per diem claims.



CORRUPTION AT INDIVIDUAL / INSTITUTION INTERFACE

(incl. petty corruption)

Examples: Bribe to an official or service provider for a speedier connection or corrected meter reading, bribe to illegally dump waste.

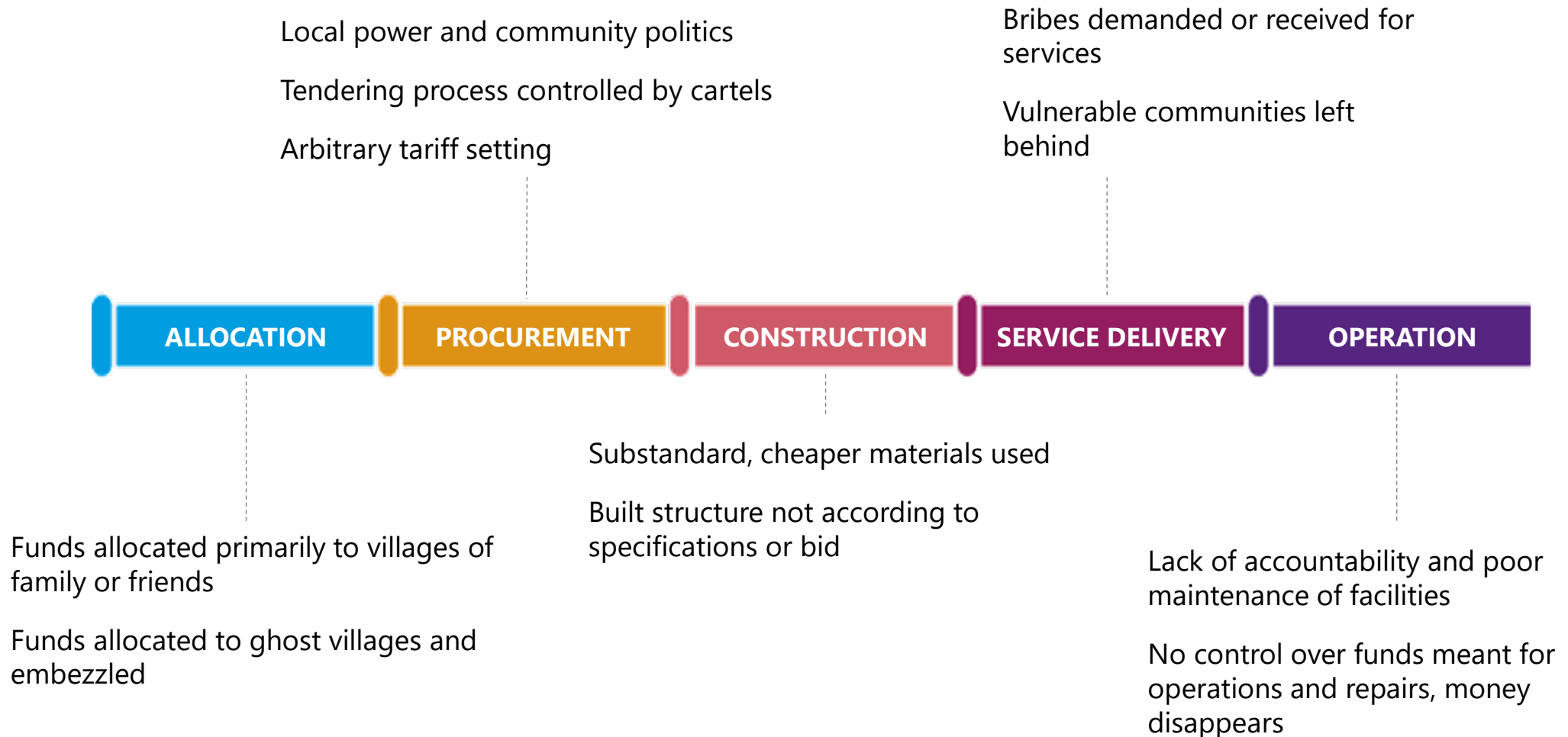


ISSUES OF INTEGRITY, EQUITY AND DEVELOPMENT

(esp. in marginalised settings like informal settlements)

Examples: Lack of financial provisions for service delivery in informal settlements, lack of accountability measures for residents, and lack of data on needs and service levels in informal settlements.

Integrity failures: action and inaction across project lifecycle



Action oriented, collaborative, evidence-based, pro-poor – a few current projects



The cost of corruption and the opportunity for integrity

VULNERABLE SECTOR

- Water is increasingly scarce
- Water governance is complex, often poorly articulated across dispersed agencies with overlapping or unclear mandates
- Water management is technical
- Water infrastructure involves large flows of money
- Informal providers play a major role in service provision
- Water is essential – to access it, the poor, the voiceless, and the marginalized are often in vulnerable positions

MAJOR COSTS

- Financial cost – waste and drain on resources (4-26% losses to corruption)
- Social cost – poor water quality, poor service with direct impact on people's health, lives, livelihoods.
- Environmental costs – pollution, vulnerability to disaster
- Long-term system failures – poor quality, delayed, or missing infrastructure
- Loss of economic productivity
- Lack of trust between water users and government
- Maladaptation to climate change

UNDERESTIMATED OPPORTUNITY

Integrity is a lever for change:

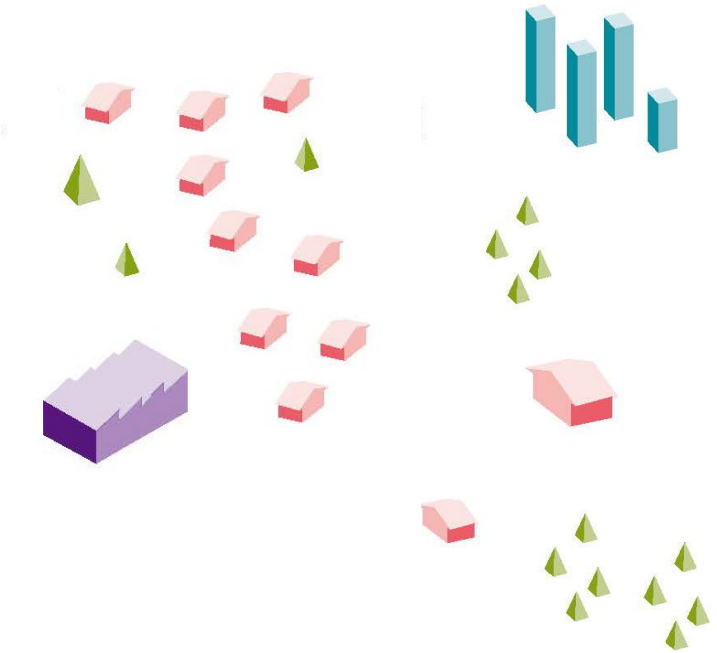
- For more effective and equitable use of the resources already available
- For addressing root causes of issues and systemic problems
- For building trust and creditworthiness and attract new financing
- That is mutually reinforcing with efforts to realise human rights to water and sanitation
- That is possible, with practical, incremental integrity management practices and TAPA

Practically addressing integrity risks at the level of the organisation

- Many risks with direct impact on costs and reputation of individual organisations
- Limited practical guidance on prioritising and dealing with risks systematically



INTEGRITY



ANTI-CORRUPTION

PLAY BY THE RULES:

Leaving no space for corruption or impunity, with clear, enforced rules.

PARTICIPATION

HAVE YOUR SAY:

Engaging with people when making decisions that affect them.

ACCOUNTABILITY

MAKE SURE IT'S DONE:

Clarifying responsibilities and making sure stakeholders uphold their mandate.

TRANSPARENCY

BE OPEN:

Ensuring people know their rights, see how decisions are taken, and how money is spent.

Integrity: an opportunity and lever for change

- Address root causes of failures
- Ensure more effective and equitable use of limited resources
- Build trust, sustainability and creditworthiness, and attract new financing
- More effective than anti-corruption alone
- Mutually reinforcing with efforts to realise HRWS



www.waterintegritynetwork.net