

**Universität Stuttgart**

Institut für Energieeffizienz  
in der Produktion EEP

# Are we ready?

Creating resilience  
through energy efficiency  
and decarbonisation

**Stefan M.  
Buettner**



# Societal expectations are rising

## Why become carbon neutral now?



### EU €750 billion Covid recovery fund comes with green conditions

Published on 27/05/2020, 2:37pm

A quarter of spending has been earmarked for climate action and a 'do no harm' clause rules out environmentally damaging investments



The New York Times

### Big Business Says It Will Tackle Climate Change, but Not How or When

In Davos, business leaders were newly vocal about the danger, though they gave few details about how they would reform their practices.

Bloomberg Green

Finance

### Long-Term Investors Now Hold Sway Over ESG

Investors are having more success on climate change, and increasingly are pushing companies on human rights, diversity and pay equity.

edie

### Disclose climate risks or face divestment, investors warn Europe's largest companies

17 November 2020, source [edie newsroom](#)

A coalition of investors representing more than \$9trn of assets has asked some of Europe's largest and highest-emitting companies, like Shell and Maersk, to prove they are aligning with the Paris Agreement and to improve climate risk disclosure.



Green

### U.S.'s Kerry Calls for a Global Carbon Market: Energy Update

Bloomberg News



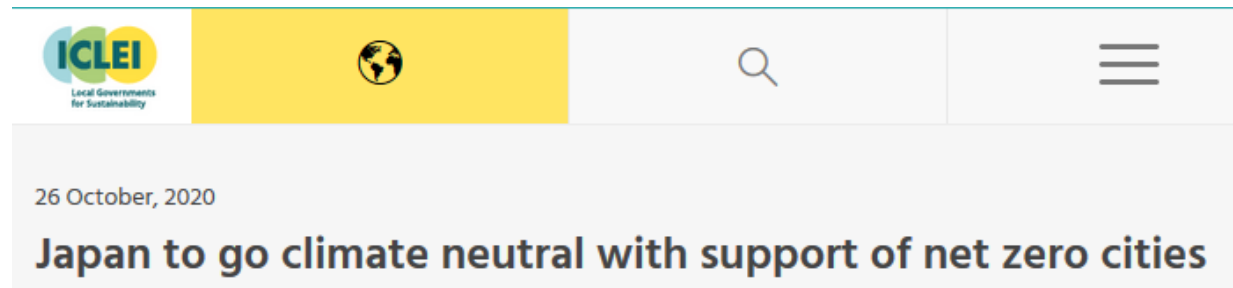
# Understanding the terminologies is crucial

## Carbon- vs climate neutrality?

The New York Times

### *Japan's New Leader Sets Ambitious Goal of Carbon Neutrality by 2050*

The announcement, coming weeks after a similar pledge by China, will require a major overhaul of the infrastructure in Japan, which remains heavily dependent on fossil fuels.



Sources: The New York Times, ICLEI

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# Create clarity about the terminology

## Measures to achieve various neutralities

### ■ CO<sub>2</sub> neutrality

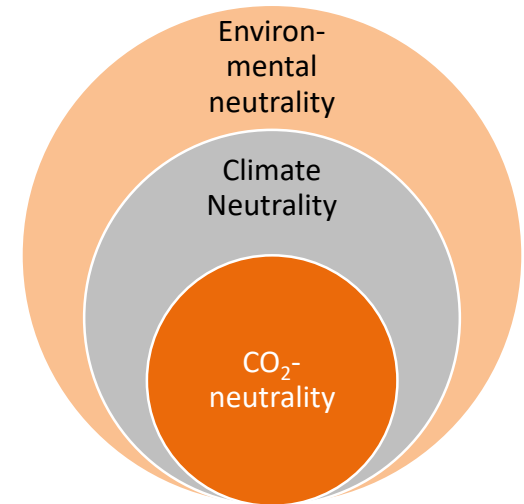
- Reduction of CO<sub>2</sub> emissions
- CO<sub>2</sub> compensation measures

### ■ Climate neutrality

- Reduction & compensation of other greenhouse gases with global warming potential such as:
  - *Non-fluorinated GHGs: methane (CH<sub>4</sub>), nitrous oxide (N<sub>2</sub>O).*
  - *Fluorinated GHGs: hydrofluorocarbons (HFC), perfluorocarbons (PFC), sulfur hexafluoride (SF<sub>6</sub>), nitrogen trifluoride (NF<sub>3</sub>)*

### ■ Environmental neutrality

- Avoidance & compensation of all other substances that have a negative impact on the environment and health such as
- Particulate matter, soot, pesticides, nitrogen oxides (NO<sub>x</sub>), sulfur dioxide (SO<sub>2</sub>)



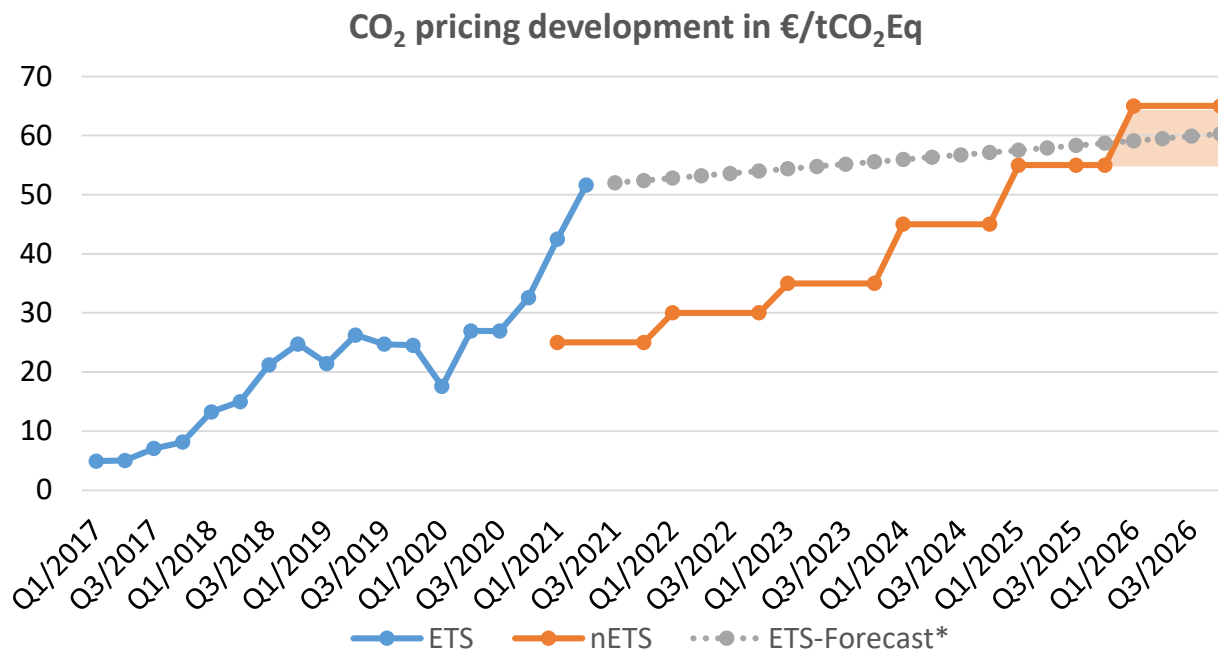
Source: <https://ee-ipa.org/article/defining-carbon-neutrality-not-as-simple-as-it-might-seem-1811>

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# How does escalating carbon tax affects my company?



## European ETS price

- Rising rapidly with tightening of EU 2030 emissions targets
- Expansion to additional sectors in clarification (currently electricity + selected industrial sectors)
- Projected €60 for 2030 likely to be exceeded
- Little planning certainty

## National Emissions Trading Scheme Germany (nETS)

- On energy-related emissions (excluding electricity)
- Planning certainty until 2025/6

\*EU Commission ALLBNK Scenario (-58%CO<sub>2</sub>~65€ in 2030), ETS last updated on 01/06/2021  
Source: EU Commission, TradingView

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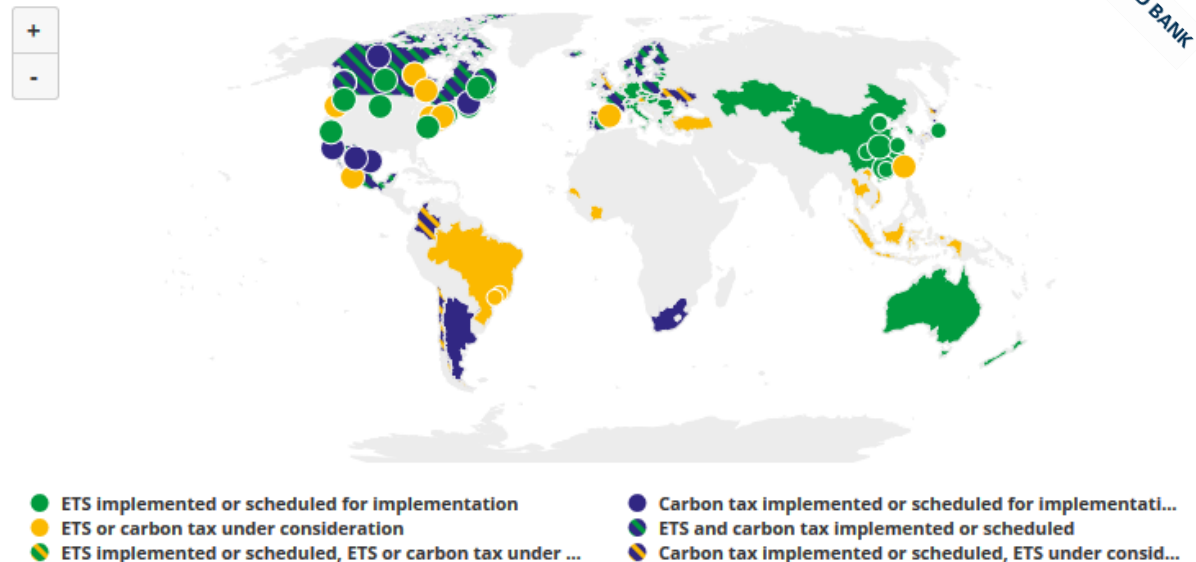
# Racing towards a global carbon tax scheme

## Uzbekistan eyes carbon pricing mechanism as part of net zero quest

Published 12:48 on February 2, 2021 / Last updated at 22:46 on February 2, 2021 / Asia Pacific, Carbon Taxes, Other APAC / No Comments

Uzbekistan's energy ministry plans to carry out subsidy reforms in its gas-dominated electricity generation sector, to be followed by the introduction of a carbon pricing mechanism in a bid to cut energy-related carbon output to net zero by 2050.

Summary map of regional, national and subnational carbon pricing initiatives



Source: Worldbank, Carbon Pulse

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# What follows from this?

## Looking behind decarbonisation - what pressure points trigger action?

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**Abstract**  
Already more than 75 countries pledged to become climate neutral by 2050 and the share of global emissions falling into an emission pricing scheme has steeply increased over the past two years. Even where there are no direct implications to industry (yet), there is a series of subtle pressure points driving an increasing number of companies across the globe to work towards climate neutrality and pledging ambitious carbon reduction goals.

This article sheds light on what the pressure points are, what the subtle triggers and what the underlying considerations, as well as hoped-for benefits of industrial companies to achieve decarbonisation. The observations and ideas presented in this paper are derived from quantitative and qualitative data. The quantitative data were collected within the framework of Energy Efficiency Index of German Industry (EEI). The qualitative data have been collected from interviews in industrial organisations and media documents as well as from professional practice.

Not only societal, work force, supply chain and investor expectation play a large role, but also many strategic considerations which have the potential to make the business more resilient and profitable. Those companies that do not move towards decarbonisation on the other hand may face a costly late mover disadvantage.

This piece uncovers subtle interconnections helping stakeholders from industry and beyond to grasp opportunities & challenges ahead. It further illustrates how this development calls for rethinking economic viability calculations leading to investment decisions taken differently and why, consequently, it makes even more sense to prioritise on-site measures to decarbonise.

**Keywords:** Decarb-Efficiency, decarbonisation, industrial energy saving, cost effectiveness, strategic decision-making

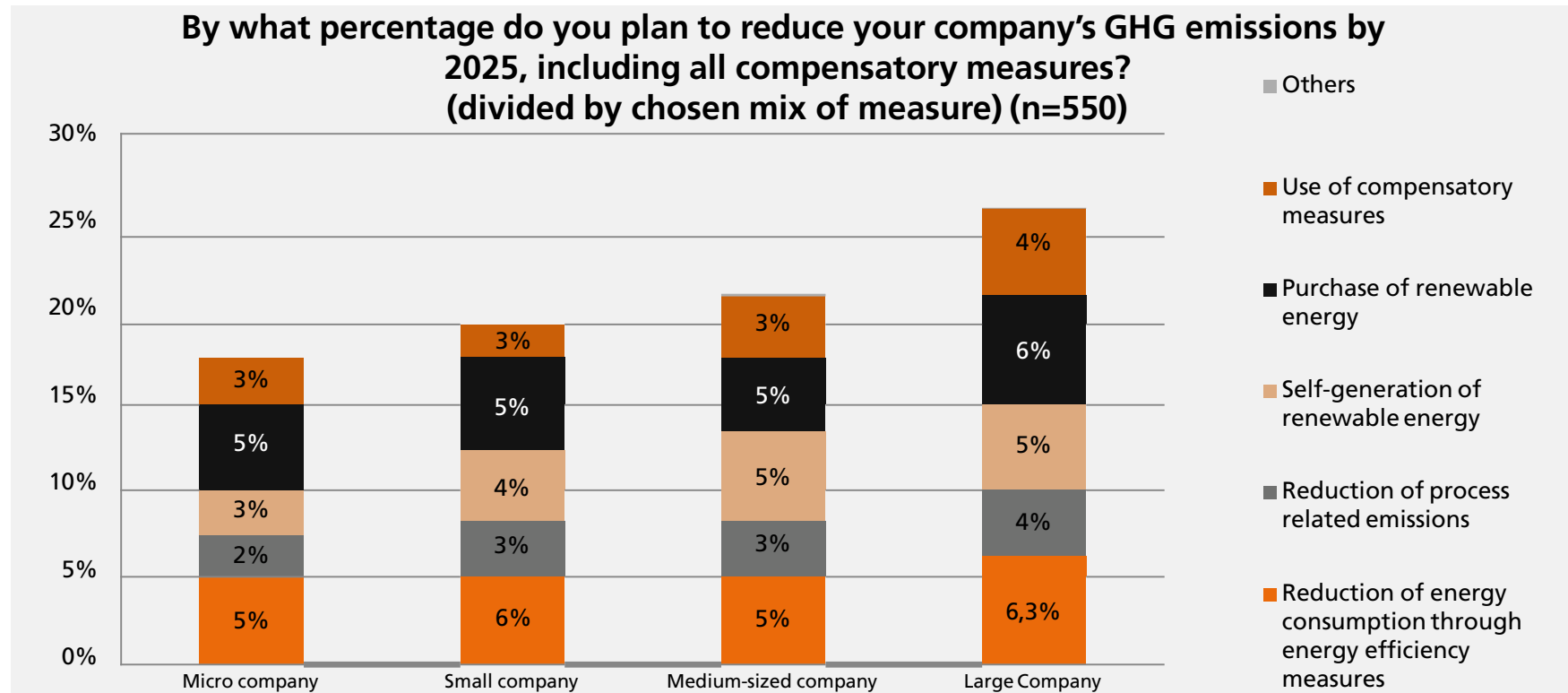
Publication  
coming soon





# Target GHG-Reduction by 2025, Base: 2019

Companies intend to reduce emissions by ca. 23% by 2025



approx. 60% of the planned measures by 2025 are of a local nature (efficiency improvement, process change, self-generation)

© Energy Efficiency Index of German Industry 2020/1 | Data gathered during COVID-19 in May 2020 | Arithmetic mean of all answers

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# Being conscious of your emissions assists you in shaping your decarbonisation strategies

## Industry GHG emissions

2019 in CO2 equivalents	188 Mio. t
Process-related	63 Mio. t
Energy-related	125 Mio. t

## Share of the emission reduction targets by 2025:

Measures	in %	in mil. tCO <sub>2</sub> e	in TWh
Energy efficiency	5,6	10,8	~ 64
Reduction of process emissions	3,0	5,6	
Own production of renewable energies	4,25	8	~47
Purchase of renewable energy sources (RES)	5,25	9,9	~58
Compensation	4,25	8	
<b>Estimated total GHG savings Industry</b>	<b>22,3</b>	<b>42</b>	<b>105/64</b>



To help you visualise:

8 mil tCO<sub>2</sub>e

~

6,150 km<sup>2</sup>



861344 x size of football pitches  
3 x size from Monaco

105 TWh

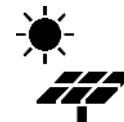
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11,600



or

282 km<sup>2</sup>



Source: Umweltbundesamt, Nationale Treibhausgas-Inventare, UBA press release

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# What do these goals mean in context?

**Corporate target (base 2019) already almost at the level of the European reduction targets (base 1990)**

CO <sub>2</sub> e	1990	2019	2025	2030
Absolute (tCO <sub>2</sub> e)	284	188	146	137
%-Change compared to 2019	51%	0%	-22%	-27%
%-Change compared to 1990	0%	-34%	-49%	-52%

- Great urge to change something
- Large savings since 1990
- Target by 2030: Almost achievable with existing measures

# Why should local measures be prioritised?

**Economic factors could help with sequence:  
How do the measures have a lasting effect on running costs?**

## Mix of measures for the planned greenhouse gas reduction

- **Reduction:**
  - **Reduction of energy demand reduces emissions**
    - organizational optimizations/one-time investment required
    - running costs (energy) *decrease*
  - **Process adaptation reduces emissions**
    - one-time investment required
    - running costs (energy) *unchanged*
- **Substitution:**
  - **Own production of renewable energies** reduces emissions
    - but one-time investment required
    - running costs (energy) *decrease*
  - **Change of energy source** reduces emissions
    - Energy unit may cost more per unit, !availability!
    - running costs (energy) *increase slightly*
- **Compensation (or do nothing): Emissions still exist**
  - their **compensation** (or CO<sub>2</sub>-price were applicable) costs permanently per unit
  - running costs (emissions) *increase*

Further developed according to ACEEE-EEP Industrial Decarbonisation Considerations (2020)

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# Boosting Resilience in Manufacturing

On-Site optimization, using local generation & integration, followed by off-site generation and lastly compensation

On-site - direct reduction of the footprint

Increased energy and material efficiency and productivity

- Electricity
- Heat
- Cold
- Compressed Air



Decentralized generation of renewable energies



Energy flexibility and storage



„On-Site action is key to increase resilience against external shocks.“ SMB

„Energy Efficiency is not in competition with Green House Gas reduction – to the contrary, Energy Efficiency is an integral part of reducing the environmental footprint.“

SMB

Off-site - indirect reduction of the footprint

Purchase of renewable energies



Compensation measures



Der Weg zur Klimaneutralität

Bausteine einer neuen Methodik zur Bestimmung eines wirtschaftlichen Maßnahmenmix

Stefan M. Büttner, Diana Wang, Christian Schneider

Klimaneutralität zu erreichen ist mithilfe unterschiedlicher Maßnahmen möglich. Grundsätzlich zielt die Methodik auf die Reduktion von Treibhausgasen durch eine Anpassung des Produktionsprozesses ab. Wichtige Maßnahmen sind, wenn möglich, die Erzeugung von erneuerbaren Energien vor Ort.

Dabei erscheinen manche Maßnahmen als vermeintlich einfach und offensichtlich und andere als komplex oder anspruchsvoll. Wichtig ist die jeweilige Auswirkung auf die Wirtschaftlichkeit der Produktion zu berücksichtigen. Die Methodik ermöglicht es, die Wirtschaftlichkeit der Maßnahmen zu bewerten und zu optimieren.

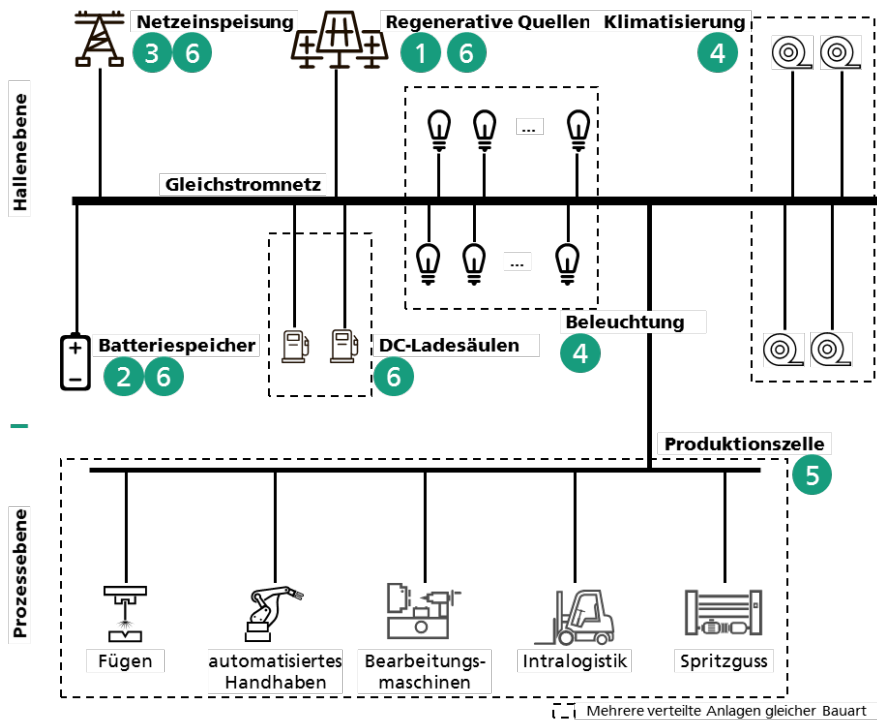
In diesem Beitrag bewerten die Autoren die Auswirkungen von wirtschaftlichen Maßnahmen und zeigen zudem die Grenzen sowie Vor- und Nachteile der Maßnahmenarten bzgl. möglicher Aktionen und Konsequenzen auf. So sind oftmals lokale Maßnahmen sinnvoller und durch den Anstieg bzw. Einführung von Emissionspreisen bedarf es einer Anpassung des traditionellen Vorgehens bei der Wirtschaftlichkeitsrechnung.

Auf Basis dieser Grundlage wird eine digitale Lösung beschrieben, welche eine optimale Maßnahmenauswahl ermöglicht, um Unternehmen auf ihrem Weg zur Klimaneutralität unter Wahrung der Wirtschaftlichkeit zu unterstützen.

Publication coming soon

# Industrial Microgrids and Energy Storage

## Making your electricity supply futureproof



1. Integration of CO<sub>2</sub>-neutral producers
2. Securing production by “stockpiling” energy
3. Conditioning the main connection (Peak-Shaving, Energy flexibility)
4. Saving conversion losses in large-scale consumers
5. Saving of conversion losses in production processes
6. Modular adaptability to environmental change

**Intelligent control of energy flows in the factory!**

Source: Fraunhofer IPA

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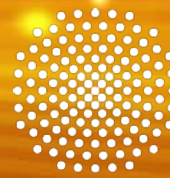
# Mapping out the path to climate neutrality

## We need to know where we are to establish a realistic & effective roadmap

- How effective are **current policies** considered to facilitate an increase in energy efficiency in industry?
- What measures, if any, are being taken by companies to reduce their **carbon footprint**?
- Are energy, resource and carbon footprint being considered during **product development**?
- What **GHG reduction** do companies aim for within the next 5 years?
- **Impact of Covid-19** on level of ambition and planned decarbonisation action

@StefanMBuettner

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Giving **manufacturing companies**  
around the world the opportunity to make  
their views on energy efficiency and  
decarbonisation heard  
**- #EEBarometer**

▶▶ The  
**Energy Efficiency Barometer**

of Industry ◀◀

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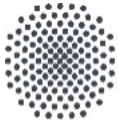


# Five steps to succeed

**The sequence matters: each step leverages the next one**

- 1 Intrinsic awareness** that 'something' is not in order and needs to be done (e.g., towards sustainability, decarbonisation, energy efficiency)
- 2 Intrinsic understanding** that each stakeholder (each one of us) is able to make a difference no matter how 'big' the action'
- 3 Enable stakeholders** to know what one could do, how one could do this, who can help, who has done it before, how to fund it
- 4 Encourage/trigger** their **decision** to dare going for it
- 5 Implement** what one decided upon – team-up, learn from each other, accompany and encourage, celebrate success





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# Thank You!

Dipl.-Volksw.

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