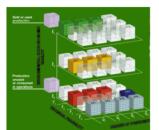


UNFC and Sustainable Development

Risks and Opportunities from a Commercial Perspective

Donald Lessard





How the United Nations Framework Classification for Resources (UNFC) can help channel investments into energy and resource projects for sustainable development



Risks and opportunities in the energy transition The SDG energy challenge

UNECE

- SDGs require providing energy to growing global population coming out of poverty
- SDGs require reducing and then eliminating greenhouse gas emissions (GHG), affecting the 70-80% of today's energy production that comes from fossil fuels
- SDGs require reducing/eliminating local particulate and other emissions
- SDGs require a new social contract
- Meeting the SDGs will require significant changes in policies that impact industries and capital allocations

Risks and opportunities in the energy transition The impact of policies on valuation

UNECE

- Decisions regarding the development and operation of energy producing assets hinge on commercial valuation
- Commercial value is generally defined as the net present value of free cash flows.
- Policies regarding environmental and social effects have a direct bearing on valuation
- The form and timing of these policy changes is uncertain, with many possible pathways
- Risk and opportunity effects commercial valuation in two ways
 - Impact on (probability weighted) expected cash flows
 - Impact on discount rate and/or the cost of options to mitigate risk and capture opportunity

Risks and opportunities in the energy transition SDGs will create risks and opportunities



Increased opportunities

Efficient
buildings,
Better
residential/
transportation
layouts

Large scale solar, wind

Fossil fuel with CCS

Traditional fossil fuel production

Risks and opportunities in the energy transition Policy scenarios



- Any valuation requires a scenario/forecast of what the relevant policies will be over the lifetime of the project
- Three sets of standards/regulations may be foreseen:
 - Local regulations/standards currently in place
 - Most stringent standards applied in major region
 - A selected SDG-compliant global standard.

Risks and opportunities in the energy transition Classifying SDG Impacts

UNECE

 Key question is the extent to which a particular standard impacts the commercial value of a project

Red

Major impairment of commercial value

Orange

Substantial impairment of commercial value

Green

 Very small or not impairment of commercial value

Risks and opportunities in the energy transition Values must be computed at multiple levels



- Project
- Asset
- Portfolio
- Enterprise within jurisdiction
- Jurisdiction
- Transnational Enterprise
- UNFC will focus on project level, where the primary go/no go decisions are made, and which can be aggregated upward to other levels

Risks and opportunities in the energy transition Capital market reactions



- The capital market is becoming increasingly concerned about the value at risk in their investment portfolios and see merit in contributing to reaching the SDG.
 - The International <u>Financial Reporting Standards Board</u> have gone through a consultation process -- 577 responses, most of them in favour of IFRS sustainability standards being developed.
 - The Financial Stability Board, whose members have a large part of the capital market under management has issued a consultation paper on climate related financial disclosures.
 - The two organisations work together.
- UNFC with its project focus informs and complements these efforts

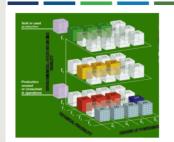
Thank you

Donald Lessard

Professor Emeritus

MIT Sloan School





VIRTUAL WORKSHOP

How the United Nations Framework Classification for Resources (UNFC) can help channel investments into energy and resource projects for sustainable development

