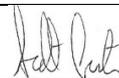
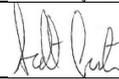


MANAGEMENT RESPONSE

Evaluation Title:	Evaluation of UNECE Collaboration with UN and other Partners in Delivering on Energy for Sustainable Development		
Period of Review:	2016-2019		
Date of Evaluation Report:	20/10/2020		
Approved by	Nicolas Dath-Baron Officer in Charge, Programme Management Unit	Date	Signature
		16/12/2020	
Cleared by:	Director of Division Scott Foster	16/12/2020	
Prepared by:	Manager of the evaluation Scott Foster	16/12/2020	

Recommendation 1:

To continue its focus on diversifying its sources of funding. Particular attention should be given to attracting extrabudgetary sources for mid-to-long-term (3-5 years) technical assistance (which will be larger in scope and monetary terms) and advisory interventions that would focus on the continuity of multilevel assistance (development of policy and legal framework, institutional strengthening, and individual capacity-building of targeted beneficiaries). Synergies, cooperation, and in-kind contributions from all participating parties will strengthen the buy-in and sense of ownership at national and international levels.

Management Response:

UNECE accepts the recommendation

Follow up actions and responsibilities:

SED will continue its focus on diversifying its sources of funding. It will attempt to attract extrabudgetary sources for near-, mid-, and long-term technical assistance. This will be reflected in the forthcoming resource mobilization plan to be submitted to ECE EXCOM in 2021.

Responsible: Scott Foster, SED Director

Recommendation 2:

To adjust the existing business model for resource mobilization and to engage in pilot hiring of a P2-P3 level partnership officer/consultant (funded through extrabudgetary sources) within the SED. The officer/consultant should primarily serve the needs of the division and engage in a full fundraising cycle (identification, qualification, cultivation, solicitation, and stewardship) under the guidance and supervision of the SED's management. In this regard the SED is advised to include the resource mobilization post in its extrabudgetary funding proposal.

Management Response:

UNECE does not accept the recommendation

Follow up actions and responsibilities:

While hiring a dedicated fund-raising professional is a good suggestion, doing so is not realistic currently with the current parameters of the regular budget. Further, an extrabudgetary project proposal that includes funds for a P2-P3 level partnership officer/consultant with the sole or main responsibility of fundraising is not a viable and realistic option. The essence of the recommendation will be kept in a longer-term perspective for the division.

Responsible: Scott Foster, SED Director

Recommendation 3:

To consider planning impact evaluations (ex-ante and ex-post) of specific interventions. An ICE, established recently, might be a case in point here. While any impact evaluation is a time- and resource-consuming exercise, it does serve multiple purposes. First and foremost, it would help to measure the potential impact of the planned intervention and report on the tangible and intangible impact/result of this intervention to a broad audience and donor community, resulting in the increased outreach and visibility of the UNECE itself and the concept/notion of the centres of excellence specifically. This might also have a multiplier effect by spurring interest in expanding the network of the centres of excellence under the guidance and leadership of the UNECE with certain financial contributions from external parties.

Management Response:

UNECE partially accepts the recommendation

Follow up actions and responsibilities:

UNECE will consider planning impact evaluations for recently established ICEs at the programme level or through future Technical Cooperation projects of the Sustainable Energy subprogramme to be submitted to EXCOM by December 2022.

Responsible: Scott Foster, SED Director

Recommendation 4:

To continue introducing gender-responsive S.M.A.R.T. (Specific, Measurable, Attainable, Relevant, Time-bound) indicators to measure progress made regarding the gender mainstreaming agenda and to continue to encourage active participation of female subject-matter experts in relevant activities.

Management Response:

UNECE accepts the recommendation

Follow up actions and responsibilities:

In line with UNECE commitments taken in the [management response of the 2019 evaluation of Gender mainstreaming in UNECE](#), gender-responsive indicators and targets will continue being introduced and active participation of female subject-matter experts in relevant activities will continue being encouraged. Actions initiated in this framework are reflected in the biannual Progress Reports of this programme-level evaluation; all recommendations are expected to be implemented by December 2021.

Responsible: Scott Foster, SED Director

Recommendation 5:

To continue raising awareness through presentations and analytical papers (linkage to relevant SDGs could also be useful in this regard), of the member States on the human rights dimension and the impact of the sustainable energy agenda on marginalized and vulnerable groups (including women, youth and elderly).

Management Response:

UNECE partially accepts the recommendation

Follow up actions and responsibilities:

The right to access affordable, reliable and clean energy (SDG 7) and the impact of the sustainable energy agenda on marginalized and vulnerable groups (including women, youth and elderly), as reflected in the 2030 Agenda for Sustainable Development, will be reflected in the future programmes of work of the Sustainable Energy Subprogramme, subject to the approval of the Committee on Sustainable Energy Timeline: December 2022.

Responsible: Scott Foster, SED Director

Recommendation 6:

To introduce S.M.A.R.T. (Specific, Measurable, Attainable, Relevant, Time-bound) indicators to measure the progress made with regard to the impact of the UNECE's activities on marginalized and vulnerable groups (including women, youth and elderly).

Management Response:

UNECE partially accepts the recommendation.

Follow up actions and responsibilities:

Future projects of the Sustainable Energy Division will capture the impact of the sustainable energy agenda on marginalized and vulnerable groups (including women, youth and elderly), as reflected in the 2030 Agenda for Sustainable Development, subject to donor interest and EXCOM approval. December 2022

Responsible: Scott Foster, SED Director