



**UNECE**

# Session 7. Identifying Stakeholders and Beneficiary Mapping

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## Concept 2

Watersheds can be managed  
with decisions based on  
sharing benefits equitably  
among stakeholders



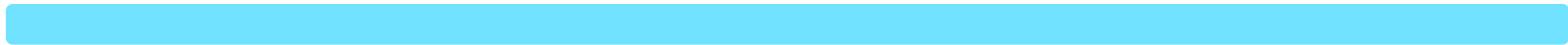
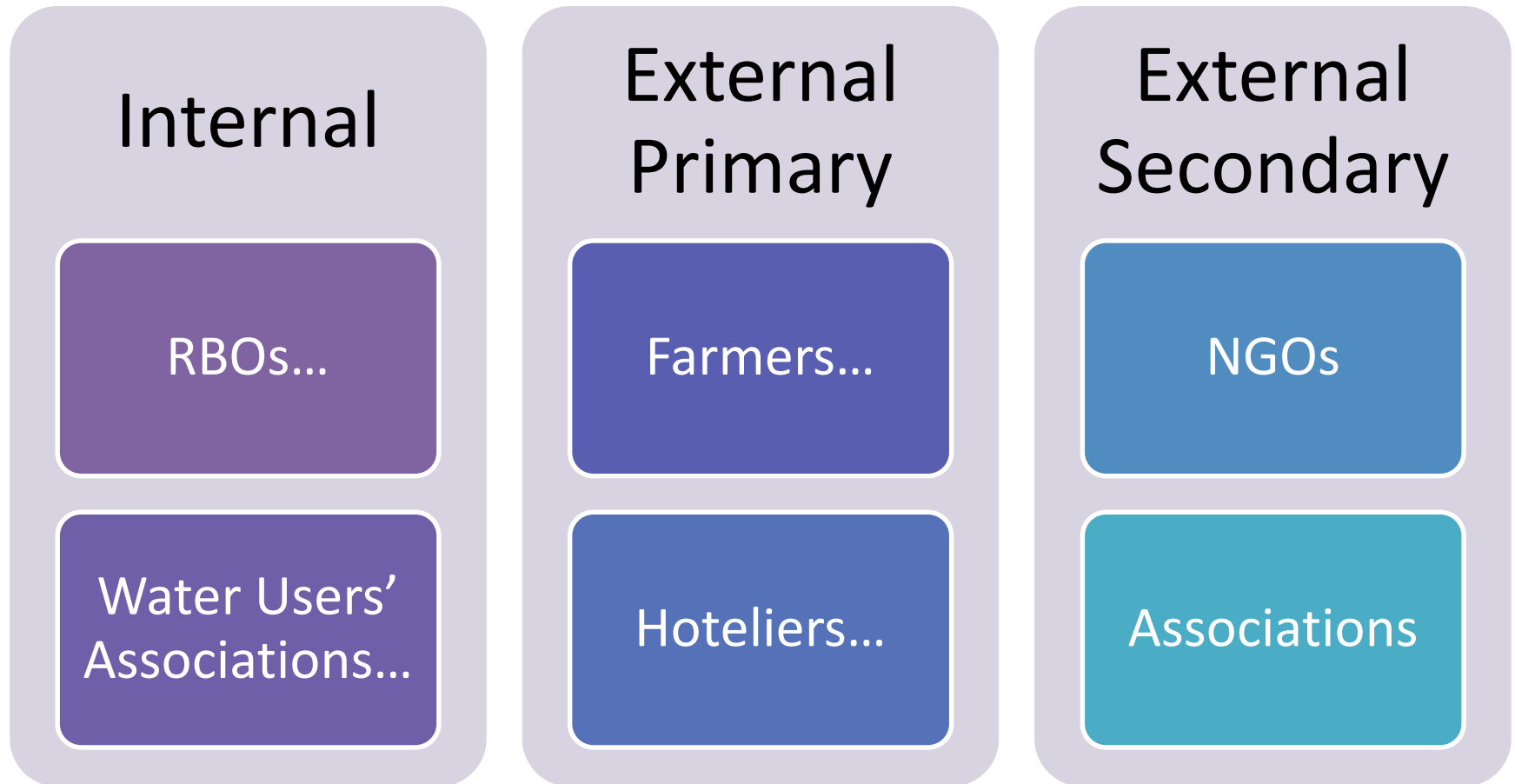
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# Who are the stakeholders?

- Those who reap benefits, or incur impacts, from the use of water
- Those who represent water users' interests
- In different sectors (agriculture, mining, environment, etc.)
- Individuals, groups, organisations, institutions
- Formal and informal
  - *Local to national levels*



# How to differentiate Stakeholders?



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# Other typologies

- Civil society vs government vs private sector
  - Sectoral stakeholders: e.g. energy, water, agriculture, environment
  - Local, province/state, national
- Important to **overlay** different typologies for better understanding of stakes, power and influence



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- The relative *size* of benefits and impacts may be overlooked
- *Distributional* impacts are not adequately assessed
- Results are less *equitable*
- There is less *buy-in* to the resulting agreement



# LESSONS FROM THE SENEGAL RIVER BASIN

- Early adoption of principles for benefit-sharing established a positive framework for **cooperation**
- Benefit-sharing concept has **evolved** to a broader definition including more sectors and stakeholders
- Benefits *and costs* are **shared with the population at large**, not just among nations
- Reconciliation of **national development goals and local** development on the ground is important
- Institutions and legal frameworks need to accommodate stakeholder representation and participation in benefit sharing
- Institutions and legal frameworks need to be **flexible** to adapt to evolving values and ideas around benefit-sharing



# Stakeholder Engagement

Identify Stakeholders at all levels, in all sectors

Map stakeholder interests and power

Design the stakeholder engagement process

Use adaptive design as interests and coalitions can change

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# Testimonials from the SMM basin

- Remarks from Kenya
- Remarks from Uganda
- Remarks from NBI
  
- Report back from Dr. Azza and team on rapid stakeholder mapping for the SMM

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# Interactive exercise

## Identifying Stakeholders in the SMM basin

In pairs:

- In what you have heard so far: have any key stakeholders not been mentioned?
- Which stakeholders risk being overlooked?

Plenary discussion of results

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# Questions? Comments?





# Thank you

## References:

- Sadoff, C. et al. (2008). *Share. IUCN: Gland.*
- Yu, Winston H. (2008). *Benefit-Sharing in International Rivers: Findings from the Senegal River Basin, the Columbia River Basin, and the Lesotho Highlands Water Project.* World Bank Africa Resources Unit Working Paper No.1 (report No. 46456)