# PPP in the UNECE Region Bankability and Financing Issues

5<sup>th</sup> – 8<sup>th</sup> June 2007, Tel Aviv

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### Introduction

- \* "Bankability".
- \* Financing issues.

## **Bankability**

## What is Bankability?

- \* Bankability is a relative concept.
- \* Bankability changes over time.
- \* Bankability involves multiple factors.

# What influences Bankability?(1)

- \* Unrealistic business case.
- \* Public sector seeks commercial return.
- \* High construction price.
- \* Risks not offset to subcontractors.
- \* Public sector retains significant controls.
- \* Political risk.

# What influences Bankability?(2)

- \* Project structure.
- \* Use of government owned company.
- \* Ability of GOC to make all payments.
- \* Extent of government commitment to GOC.
- \* Other commitments of GOC.
- \* Is the structure effective?

### **Bankability – General Factors**

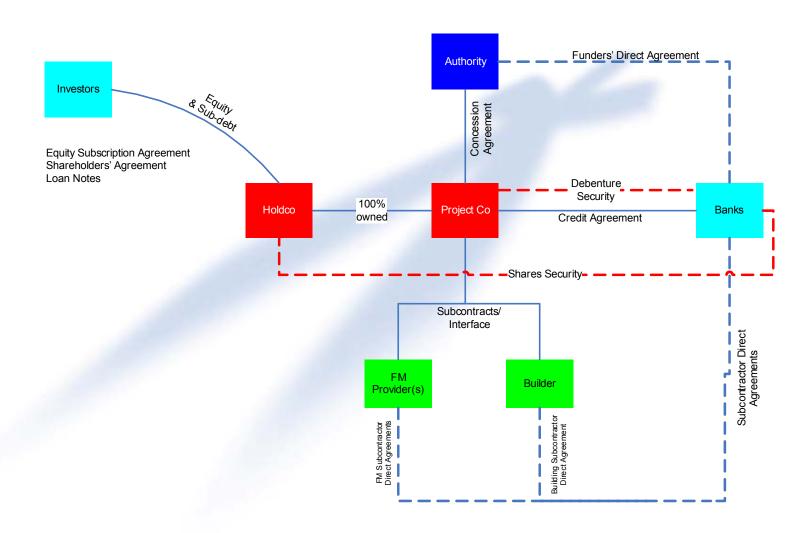
- \* Creditworthiness of project cash flows.
- \* Political dynamics.
- \* Risk allocation.
- \* Government control.
- \* Direct Agreement and step-in rights.
- \* Track record of parties.
- \* Pricing.

## Financing Issues

#### **Sources of Finance**

- \* Commercial bank loans.
- \* Capital markets.
- \* Mezzanine.
- \* Finance leases.
- \* Multilateral lending.
- \* Export credit agencies.
- \* Government grants.
- \* Equity/sponsor support.

#### **Project Structure**



# Finance Structures – General Considerations

- \* Structures are transaction specific.
- \* Structures should reflect taxation issues.
- \* Structures change.
- \* Structures are jurisdiction specific.

#### **Trends**

- \* Private equity and infrastructure funds.
- \* More competitive market.
- \* Development of hybrid acquisition structures.
- \* Development of regional strategies.
- \* Development of secondary market.

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