



# UNECE Standard for Healthcare PPP

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# Context

- Sustainable Development Goals
- Transfer of knowledge & innovation
- Complexity of PPP structure
- Long term commitments
- Need for effective risk transfer
- Clearly defined scope



# Standard Development Process



- 1 » Project initiation by the intergovernmental process
- 2 » Stakeholders' mobilisation to prepare the first draft of the standard
- 3 » Developing the initial draft with stakeholders' feedback
- 4 » 60 days Public Review
- 5 » Endorsement by the TOS PPP Bureau and TOS PPP
- 6 » Approval by CECI
- 7 » Maintenance of standards



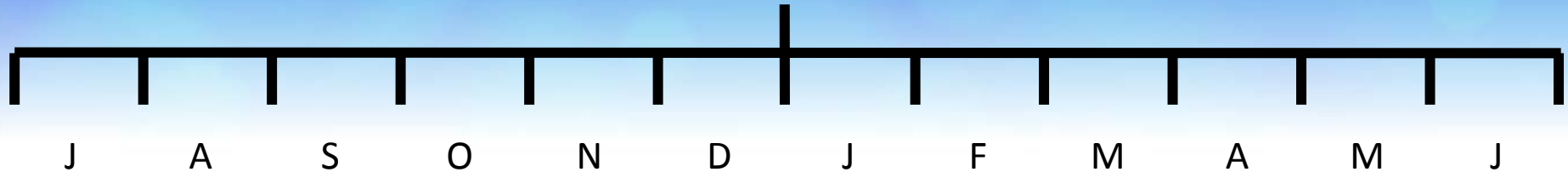


# Project Workstreams

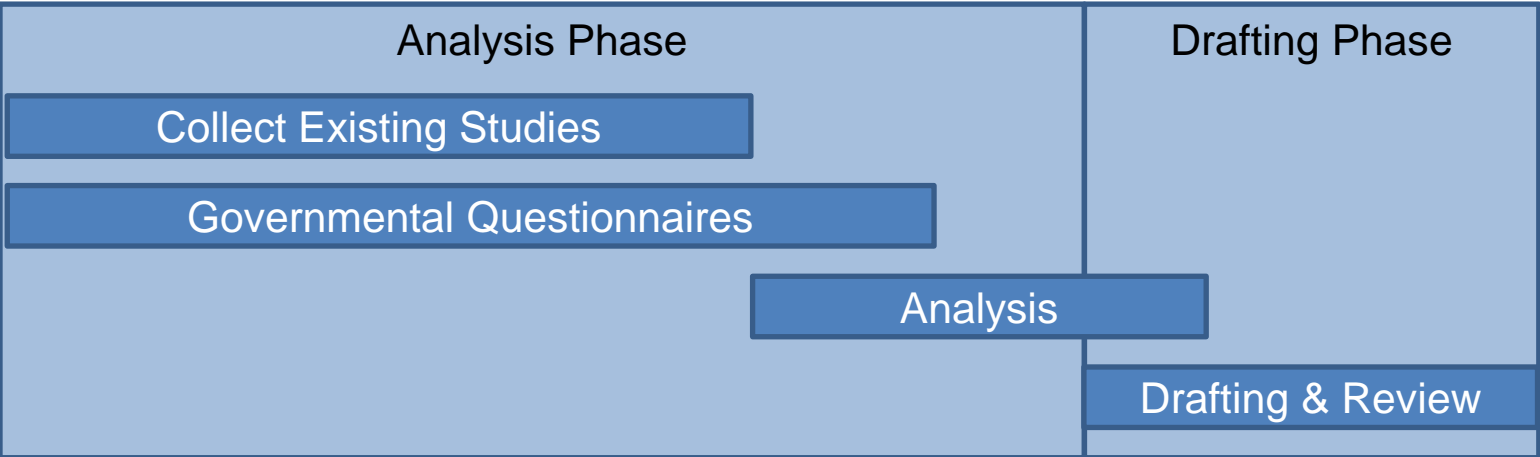




# Developing the Initial Draft



Initiation





# Integrated approach

## UNECE Secretariat

- Project oversight & facilitation

## Project Team

- Collecting best practice
- Identifying key themes
- Outcome analysis
- Technical expertise
- Commercial / legal advice
- Producing draft Standard

## Centre of Excellence

- Governmental contacts
- Promotion (with BAB)
- Governmental sponsorship
- Stakeholder follow-up
- Regional integration
- Maintenance of Standards





# Sources of Feedback

- State / Provincial PPP units
- Federal / National PPP units
- National Finance / Audit Offices
- Project reports & case studies
- Governmental questionnaire responses
- Private sector questionnaire responses





# Governmental feedback

## Thanks to respondent Governments

- |                                                                                                                                                                                           |                                                                                                                                                                                       |
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| <ul style="list-style-type: none"><li>• Australia</li><li>• Bangladesh</li><li>• Brazil</li><li>• Canada</li><li>• Germany</li><li>• India</li><li>• Italy</li><li>• Kazakhstan</li></ul> | <ul style="list-style-type: none"><li>• Latvia</li><li>• Pakistan</li><li>• Philippines</li><li>• Poland</li><li>• Portugal</li><li>• Russia</li><li>• UK</li><li>• Uruguay</li></ul> |
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# Governmental feedback

## Key feedback themes

- Value of objective feedback from other markets
- Early funder engagement
- Public sector expertise
- Public / Private Trust
- Transparent processes





# Key principles

- Public interest
- Demonstrable value for public money
- Public sector commercial expertise
- Accountability
- Transparency and fairness
- Appropriate public control





# Recommendations

- Clearly developed healthcare policy & strategy
- Healthcare Infrastructure Development Plan
- PPP Delivery Plan
- Specialist PPP Unit
  - Scoping & Procurement phase
  - Delivery & operational phase
- Political & civil service support





# Recommendations

- Formal feasibility / 'business case'
- Output based specifications / reference solution
- Staff and stakeholder engagement
- Communications
- Build capacity with predictable pipeline
- Long term governance
- Transparent procurement & evaluation





# Next Steps

- Feedback from PPP TOS, BAB, WHO, CoE
- 60-day Public Review
- Endorsement by PPP Team of Specialists
- Approval by CECI





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# Questions

