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Report on capacity-building activities

Note by the secretariat

I. Introduction

- 1. The Terms of Reference of the Committee on Economic Cooperation and Integration (CECI) stress the importance of demand-driven capacity-building activities in the mandated areas of work. At its fourth session held from 28 to 30 September 2009, the Committee welcomed a growing volume of technical cooperation services and capacity-building activities provided by CECI to countries with economies in transition and encouraged Member States to benefit fully from the opportunities offered.
- 2. This report contains an overview of the capacity-building activities carried out by the Economic Cooperation and Integration Division (ECID) between August 2009 and August 2010 and some envisaged future activities.
- 3. The report covers activities carried out by the secretariat within the regular budget of ECID, the Local Technical Cooperation Trust Fund, financed or co-financed from other extrabudgetary sources, supported through the United Nations Development Account (UNDA) as well as activities undertaken and coordinated by the Regional Adviser on Economic Cooperation and Integration.
- 4. The secretariat's ability to provide additional capacity-building activities and technical cooperation services depends on the availability of extrabudgetary resources. In the period 2009-2010, ECID benefited from voluntary contributions of the Government of the Russian Federation, the United States Patent and Trademark Office, the Eurasian Development Bank and Dolby Laboratories.



- 5. The secretariat carried out a number of the activities during this period in cooperation with other United Nations agencies and international organizations, and in consultation with other subregional initiatives.
- 6. ECID took the lead in organizing some of these activities, taking responsibility for the major part of the substantive, logistical and financial arrangements of the meetings and other events. In other activities, ECID participated as co-organizer and/or contributed to the substantive part of the event. In all these activities, the secretariat sought to mobilize substantive support from the extensive CECI expert networks.

II. Field-based capacity-building activities and technical cooperation services carried out by the Economic Cooperation and Integration Division

- 7. In accordance with the CECI Programme of Work and at the request of Member State Governments, the secretariat carried out the following field-based capacity-building activities, supported by regular budget as well as extrabudgetary resources:
- (a) International Seminar on the Enforcement of Intellectual Property Rights, Bishkek, Kyrgyzstan, 11 November 2009. The seminar was organized by the UNECE secretariat in cooperation with the State Intellectual Property Service of the Kyrgyz Republic and the United States Patent and Trademark Office. It focused particularly on international cooperation in border measures to stop the trade in counterfeit and pirated goods. There were some 75 participants from 10 countries representing intellectual property offices, intellectual property rights enforcement agencies and international organizations.
- (b) International Conference on Addressing the Challenge of Doing Public-Private Partnerships (PPPs) in the Black Sea Region, the Caucasus and Central Asia: Bridging the Gap in PPP Knowledge and Skills, Istanbul, Turkey, 29 and 30 April 2010. The conference was co-organized by the UNECE secretariat and the Organization of the Black Sea Economic Cooperation, the Turkish International Cooperation and Development Agency, and the International PPP Platform Turkey. It brought together around 100 PPP experts from the public and private sectors from over 20 countries. The participants had an opportunity to learn about the best practices from countries with mature PPP programmes and discussed some of the challenges that Central Asian countries faced in developing PPP strategies. The conference also provided a readiness-assessment tool as part of the UNECE PPP Toolkit that can be used by countries to prepare their enabling environment for PPP. During the conference, an Expert Group on PPP for Central Asia was created for promoting cooperation among countries.
- (c) International Conference on Policies to Address Financing and Entrepreneurial Challenges in High-growth Innovative Firms, Helsinki, Finland, 2 to 4 June 2010. The conference was organized by the UNECE secretariat in cooperation with the Ministry of Employment and the Economy and the Ministry for Foreign Affairs of Finland. The conference brought together around 70 participants high-level policymakers, government experts, representatives from academia and the business sector from 22 UNECE Member States, including participants from 11 countries with economies in transition. Representatives of the European Commission and the World Intellectual Property Organization (WIPO) also attended. The main objective of the conference was to provide a platform for a broad exchange of practical experiences and lessons learned on good practices and policies for promoting the development of high-growth innovative firms, in particular, taking into account the new conditions that have emerged after the global economic and financial crisis. To reinforce the learning component of the programme, the conference also included site visits to selected public and business

institutions. As these institutions are dealing with the issues considered at the conference, visitors had the possibility of learning how these questions are dealt with in practice.

- Implement Infrastructure Projects, Tashkent, Uzbekistan, 28 and 29 July 2010. The workshop was co-organized by the UNECE secretariat and the Chamber of Commerce and Industry, the State Committee on Demonopolization and Competition Development, and the United Nations Development Programme (UNDP) in Uzbekistan. The workshop attracted around 70 experts from government and private business. It reviewed PPPs in the country, in the road sector and in waste processing and recycling. It also discussed ways and means of establishing an enabling environment for PPPs regarding financing and legislation. The workshop was also an opportunity to exchange information on the experiences of other Central Asian countries on PPP developments. The workshop concluded by discussing the follow-up and how UNECE expertise in PPP might be used in progressing PPPs s in Uzbekistan.
- 8. At the request of the Government of the Republic of Belarus, in 2010 ECID started a new demand-driven policy advisory service, namely, undertaking an Innovation Performance Review of Belarus. The Review is to be a policy-oriented document to identify possible policy actions for stimulating innovation activity in the country, enhancing its innovation capacity and improving the efficiency of the national innovation system. The work on the Review is a participatory policy advisory service jointly undertaken by a group of international and national experts mobilized by ECID. The Review is supported through an extrabudgetary financial contribution by the Eurasian Development Bank. The project in Belarus is due to be carried out between June and December 2010.

III. Field-based activities in which the Economic Cooperation and Integration Division took part

- 9. ECID staff contributed substantively to the following capacity-building activities organized by partner organizations and coordinated with the CECI Programme of Work:
- (a) Interregional Symposium on the Enforcement of Intellectual Property Rights, Skopje, the former Yugoslav Republic of Macedonia, 5 and 6 October 2009. The symposium was organized by WIPO and the State Office of Intellectual Property of the former Yugoslav Republic of Macedonia. The secretariat participated in a panel discussion on the enforcement of intellectual property rights and made a presentation on the work of UNECE in this area, including that of the Team of Specialists on Intellectual Property and of the Trade Committee's Working Party on Regulatory Cooperation and Standardization. The secretariat also moderated a group discussion on the role of market surveillance agencies in intellectual property rights enforcement and presented the results to the plenary. There were some 160 participants from intellectual property offices, government ministries, police, customs, market surveillance agencies, and the private sector.
- (b) Regional Workshop for Knowledge-hubs in Central Asia and Neighbouring Countries, Dushanbe, Tajikistan, 21 to 23 October 2009. The workshop was co-organized by the UNECE secretariat and the secretariat of the United Nations Economic and Social Commission for Asia and the Pacific (ESCAP). It was financed by the United Nations Development Account (UNDA) Project "Knowledge Networks through ICT Access Points for Disadvantaged Communities". During the workshop, the "Eurasian Telecentre Network" was created. It was the first network that connects regional leaders of ICT access points. Participating in this network are the ICT Access Point leaders from Belarus, Georgia, Kazakhstan, Kyrgyzstan, Republic of Moldova, Tajikistan and Turkmenistan.

- (c) Regional Workshop for Knowledge-hubs and Networks Next Step, Bangkok, Thailand, 10 and 11 December 2009. The workshop was jointly organized by the UNECE and ESCAP secretariats. It provided opportunities to share best practices and lessons learned among the policymakers and leaders of ICT access points in Eurasia and other parts of the Asian and Pacific region. It also facilitated networking and formal cooperation between the Eurasian Telecentre Network and the Asia-Pacific Telecentre Network.
- (d) Special Session on Promoting Innovation in Europe: Responses to the Global Downturn, Kazan, Tatarstan, Russian Federation, 23 April 2010. The session was organized by the secretariat as part of the V Kazan Venture Fair. Experts from CECI networks shared with the participants lessons learned from national experiences on the role of policy in promoting innovation activity and supporting technological competitiveness during a global downturn.
- (e) Conference on Intellectual Property: Quality and Competitiveness and Roundtable Discussion on Economic Aspects of Intellectual Property, Minsk, Belarus, 9 and 10 June 2010. The conference and the roundtable were co-organized by the National Center for Intellectual Property of the Republic of Belarus and WIPO. At the conference, the secretariat made presentations on the role of intellectual property regimes in attracting foreign direct investment and the associated international knowledge transfer, and on the role of intellectual property rights in cross-border open innovation. At the roundtable, the secretariat made a statement on UNECE activities relating to intellectual property and more generally on promoting innovation. Approximately 200 participants attended the conference from government agencies, the legal community, academia and the business community.
- (f) Contribution to the International "Innovative Congress" held under the auspices of the III Astana Economic Forum, Astana, Kazakhstan, 1 and 2 July 2010. The UNECE secretariat and the National Innovation Fund of Kazakhstan organized the congress jointly. During the two-day segment, policymakers, representatives from academic institutions and practitioners had the opportunity to discuss various issues related to the promotion of innovation, including the development of an innovation infrastructure.
- Kazakhstan, 2 July 2010. The meeting was co-organized by the UNECE secretariat and the Kazakhstan PPP Center, with the support of the German Technical Cooperation Agency (GTZ). The expert group had been established at the International Conference on Addressing the Challenge of Doing Public-Private Partnerships (PPPs) in the Black Sea Region, the Caucasus and Central Asia: Bridging the Gap in PPP Knowledge and Skills, in Istanbul, Turkey, 29 and 30 April 2010. The participating experts reviewed a discussion paper prepared by the secretariat that set out a possible programme of work of the new entity and a distribution of tasks. The meeting agreed on a series of tasks and follow-up activities. Four countries, Kazakhstan, Kyrgyzstan, Uzbekistan and Turkmenistan, took an active part in this meeting.
- (h) Special Session on the Creation of a World Association of PPPs Units, held under the auspices of the III Astana Economic Forum, Astana, Kazakhstan, 2 and 3 July 2010. The UNECE secretariat along with members of the Team of Specialists on PPPs (TOS-PPP) made presentations. The session discussed the proposal for the creation of such a body and its possible contribution to improving the effectiveness of capacity-building for PPPs. A follow-up discussion was held on the following day at the headquarters of the Kazakhstan PPP Center involving several members of the TOS-PPP and members of PPP associations from Asia. Around 50 PPP experts participated in this event.

IV. Other capacity-building and technical cooperation activities

A. Contributions to the United Nations Special Programme for the Economies of Central Asia

- 10. The UNECE secretariat carried out a number of capacity-building activities and provided advisory services in support of the United Nations Special Programme for the Economies of Central Asia (SPECA) as well as activities at the request of the SPECA member countries. ECID staff, including the Regional Adviser on Economic Cooperation and Integration contributed to the following SPECA-related activities and events:
- (a) Second Session of the SPECA Project Working Group on Knowledge-based Development (PWG on KBD), Bishkek, Kyrgyzstan, 9 November 2009. The session was jointly organized by the UNECE and ESCAP secretariats and hosted by the Government of the Kyrgyz Republic. The Project Working Group reviewed programme implementation in 2009 and adopted the Programme of Work of the Group for 2010 and 2011. It also endorsed the establishment of the Network of SPECA Policymakers on Knowledge-based Development to facilitate sharing experiences and lessons learned among policymakers of SPECA member countries.
- (b) Regional Capacity-building Seminar on Financing of Innovative Enterprises, Commercialization of Intellectual Property and Public-Private Partnerships, Bishkek, Kyrgyzstan, 10 and 11 November 2009. The UNECE secretariat organized the seminar in cooperation with the ESCAP secretariat and the Government of the Kyrgyz Republic. Over 60 senior policymakers and experts attended, including representatives from the European Bank for Reconstruction and Development (EBRD), the International Finance Cooperation and WIPO. The seminar involved both learning components and elements of knowledge sharing and discussion of good practices. It also discussed the commercialization and enforcement of intellectual property, focusing on the role of a balanced and effective intellectual property rights regime in innovation, including in an international context.
- (c) 2009 SPECA Economic Forum, Bishkek, Kyrgyzstan, 12 November 2009. The SPECA Economic Forum, which was jointly organized by the UNECE and ESCAP secretariats and the Government of the Kyrgyz Republic, discussed the impact of the recent economic and financial crises on the economies of SPECA member countries. It brought together some 60 high-level government officials, representatives of the academic and business community as well as United Nations agencies, regional organizations and multilateral donors, including the Eurasian Economic Community (EurAsEC), UNDP, the European Commission, the Organization for Security and Cooperation in Europe (OSCE), the World Bank, the European Bank for Reconstruction and Development, the Eurasian Development Bank and the Executive Committee of the International Fund for Saving the Aral Sea.
- (d) Fourth Session of the SPECA Governing Council, Bishkek Kyrgyzstan, 13 November 2009. The fourth session of the SPECA Governing Council was organized by the UNECE and ESCAP secretariats in cooperation with the Government of the Kyrgyz Republic. High-level representatives of the Governments of SPECA member countries held deliberations on the implementation of the SPECA Work Plan for 2008-2009 and approved a new Work Plan for 2010-2011.
- (e) First Meeting of the Working Group on Institutional and Legal Strengthening and the Third Aral Sea Basin Programme (ASBP-3), Almaty, Kazakhstan, 10 and 11 December 2009. The meeting was organized by the International Fund for Saving the Aral Sea (IFAS). The UNECE Regional Advisor on Economic

Cooperation and Integration, within the framework of the Programme "Regional Dialogue and Cooperation on Water Resources Management in Central Asia", provided technical advice for the preparation of the meeting and co-chaired it. High-level representatives of the Governments of IFAS member countries and regional organizations discussed a comprehensive report on regional institutions and legal frameworks for water resources management in Central Asia and the Third Aral Sea Basin Programme.

(f) National Consultations on the Strengthening of Regional Institutions and Legal Frameworks for Water Resources Management in Central Asia and the Third Aral Sea Basin Programme, Ashgabat, Turkmenistan, 2 and 3 March 2010. The UNECE Regional Advisor on Economic Cooperation and Integration, the Chair of the Executive Committee of IFAS and an expert from GTZ together with high-level representatives of the Government of Turkmenistan reviewed key issues of institutional and legal reform and preparations for ASBP-3.

B. Other related activities

- 11. Other related ECID work included:
- (a) UNECE Project on Development of Sustainable Biomass Trade and Export Opportunities for Selected Regions of the Russian Federation. At the request of the Government of the Russian Federation, the secretariat has been supporting capacity-building of the Russian biomass sector. UNECE contributed technical cooperation and advisory services to regions that are actively involved in the project:
 - (i) **Project Workshop on Biomass Enterprise Development, Moscow, 23 September 2009** as part of the Energy Fresh 2009 Conference (230 participants).
 - (ii) Workshop on Recent Developments in Biomass Enterprise Building in the Regions of the Russian Federation, St. Petersburg, 8 October 2009 as part of the 11th International Forestry Forum (120 participants).
 - (iii) Workshop on Innovation in Biomass Enterprise Development for the Russian Regions, Moscow, 14 October 2009 as a part of the Bioenergetics and Biotechnology Conference. The workshop was co-organized by the secretariat and by the Moscow State Forest University.
 - (iv) Workshop on the Development of the Tatarstan Regional Biomass Plan, Kazan, 1 and 2 December 2009 as part of the 10th International Symposium on Energy and Resource Saving (150 participants).
 - (v) Workshop on Biofuel based on Wood, St. Petersburg, 1 and 2 March 2010 as part of the International Renewable Energy Forum 2010. The workshop was co-organized by the secretariat and the St. Petersburg State Forest Technical Academy (120 participants).
 - (vi) Second Session of the Working Group on Cooperation between the Republic of Tatarstan and the UNECE in the Field of Innovation Technologies, 6 July 2010. One of the tasks of the group is the development of the regional biomass action plan for Tatarstan.
 - (vii) A series of related activities and events including policy sessions and fact-finding missions.
- (b) The Geneva-based substantive meetings envisaged in the CECI Programme of Work were organized by the secretariat so as to include a capacity-building component, in particular to benefit countries with economies in transition. They included the following:

- (i) International Conference on Promoting Innovation-based Entrepreneurial Opportunities in the UNECE Region, Geneva, 28 and 29 September 2009. The conference was the policy discussion segment of the fourth session of the Committee on Economic Cooperation and Integration (CECI). It considered key policy issues on innovation, in particular those that have emerged as a consequence of the global economic and financial crisis.
- (ii) Second Session of the UNECE Team of Specialists on Public-Private Partnerships, Geneva, 3 and 4 December 2009. The session included a policy dialogue/capacity-building segment on the implications of the current financial crisis on public-private partnerships. The session attracted some 100 participants.
- (iii) Applied Policy Seminar on the Promotion of Innovation in Services, Geneva, 25 March 2010. The seminar was part of the third session of the Team of Specialists on Innovation and Competitiveness Policies. Some 50 experts representing government agencies, academic institutions and the private sector from twenty-four UNECE Member States, as well as international organizations and agencies participated in the session.
- (iv) Conference "Intellectual Property Rights Enforcement: the Role of Intellectual Property in International Research and Development and Knowledge Transfer", Geneva, 8 and 9 July 2010. The conference was the substantive segment of the annual session of the UNECE Team of Specialists on Intellectual Property. The conference provided an opportunity for policymakers to exchange experiences with representatives of relevant stakeholder groups, including global intellectual property rights owning companies, small and medium-sized companies, intellectual property law firms, and the academic community. Some 70 participants attended the conference.

V. Forthcoming capacity-building activities

- 12. Capacity-building activities under preparation include, but are not limited to, the following events:
- (a) Workshop on Biomass Action Plans, Moscow, Russian Federation, 23 September 2010, on the occasion of the 2nd Energy Fresh Conference.
- (b) Workshop on Innovative Biomass Production, Moscow, Russian Federation, 28 September 2010, in conjunction with the 2nd Bioenergetics Conference.
- (c) Third Session of the SPECA Project Working Group on Knowledge-based Development (PWG on KBD), Astana, Kazakhstan, 30 September 2010. The session will be jointly organized by the UNECE and ESCAP secretariats and hosted by the Government of the Republic of Kazakhstan. The Project Working Group will review the programme implementation in 2010 and agree on its programme of work for 2011. The Regional Capacity-building Workshop on Information and Communication Technology Applications for Disaster Risk Reduction and Economic Development will be held on 28 and 29 September in conjunction with the third session of the SPECA Project Working Group.
- (d) International Conference on the Commercialization and Enforcement of Intellectual Property, Moscow, Russian Federation, 6 to 8 October 2010. The conference will be co-organized by the secretariat, the All-Russian Association of Small and Medium-sized Enterprises (OPORA), the Russian Patent Office (Rospatent), and the United States Patent and Trademark Office. It will bring together experts from intellectual

property offices, the business and academic community, law enforcement agencies and international organizations.

- (e) Workshop on Biomass Action Plans, St. Petersburg, Russian Federation, 11 and 12 October 2010. The workshop will be organized on the occasion of the 12th International Forestry Forum.
- (f) 2010 SPECA Economic Forum "Strengthening Regional Cooperation in Central Asia: A Contribution to Long-term Stability and Sustainable Development of Afghanistan", Geneva, Switzerland, 18 and 19 October 2010. The SPECA Economic Forum will discuss how strengthened economic and environmental cooperation between Central Asia and Afghanistan can contribute to the reconstruction and stabilization of that country. Development of trade and transport links, facilitation of investment in cross-border infrastructure and joint management of shared resources will feature on the agenda of the meeting. The Economic Forum will be followed be the annual session of the SPECA Governing Council, which will review implementation of the 2010-2011 Work Plan and agree on recommendations on new SPECA projects. Both the 2010 SPECA Economic Forum and the fifth session of the SPECA Governing Council will be organized by the UNECE secretariat in cooperation with the ESCAP secretariat.
- (g) Special Session on Innovation and Financing, Rostov, Russian Federation, 21 and 22 October 2010, as part of the XI Russian Venture Fair.
- (h) Pre-Conference Training Session for Government Delegates to the Sixth Annual PPP Conference for Central and Eastern Europe and South-East Europe, Vienna, Austria, 21 and 22 October 2010.
- (i) First Meeting of the Expert Group on Legal Strengthening, Almaty, Kazakhstan, 22 October 2010. Representatives of the ministries of foreign affairs, justice and water and energy resources of member countries of the International Fund for Saving the Aral Sea will review the existing institutional acts that serve as the basis for the present architecture of regional organizations and institutions for water resources management in Central Asia and will develop recommendations for a single institutional treaty. The UNECE Regional Adviser on economic cooperation and integration will provide advisory services during the meeting within the framework of the UNECE-GTZ Programme "Regional Dialogue and Cooperation on Water Resources Management in Central Asia".
- Promoting Innovation-driven Start-ups and Academic Spin-offs", Kiev, Ukraine, 9 and 10 November 2010. The conference will be co-organized by the secretariat, the Ministry of Education and Science and the National Technical University of Ukraine "Kyiv Polytechnic Institute" with the support of the Science and Technology Centre in Ukraine. It will discuss major issues related to establishing an enabling environment for setting up new innovative companies and developing their competitive advantages though commercializing their R&D results. It will also consider ways and means of facilitating the interaction between knowledge institutions and the business sector to support research-based entrepreneurial opportunities. Drawing on the exchange of experiences and good practices, it will also examine policy options to facilitate the emergence of new innovation-based enterprises and their growth at the initial stages of their life cycle (e.g. including targeted financial assistance to would-be entrepreneurs, consultative services and the development of science parks).
- (k) Capacity-building Seminar on Intellectual Property Management at Public Research Organizations, Kiev, Ukraine, 11 November 2010. The seminar will be co-organized by the UNECE secretariat, the Ministry of Education and Science and the National Technical University of Ukraine "Kyiv Polytechnic Institute" with support of the Science and Technology Centre in Ukraine. It will discuss issues related to identifying the

intellectual property of the organization and its potential for knowledge transfer, as well as aligning the latter with other priorities such as fundamental research, teaching and fundraising. It will also seek to identify appropriate ways and means of protection, including the acquisition of formal intellectual property rights and licensing. It will also reflect on possible international commercialization strategies and possibilities for creating long-term, mutually beneficial relationships between public research organizations and the business community.

- (l) Third Session of the Working Group on Cooperation between the Republic of Tatarstan and the UNECE in the Field of Innovation Technologies, Kazan, Tatarstan, Russian Federation, 3 and 4 December 2010.
- (m) Second Meeting of the Expert Group on PPP for Central Asia, Istanbul, Turkey, 15 to 17 December 2010. The meeting will be jointly organized by the secretariat, the Organization of the Black Sea Economic Cooperation and the World Bank Public Private Infrastructure Advisory Facility (PPIAF). The meeting is envisaged as a capacity-building event focused on the needs of the countries of Central Asia. Ample time will also be devoted to on-site visits of actual PPP projects in the Istanbul area. Some 40-50 participants are envisaged.
- (n) Workshop "Addressing the Key Issues in PPPs: the Challenge of PPPs in the Water Sector", Bishkek, Kyrgyzstan, (date to be determined). The workshop will be organized by the UNECE secretariat in cooperation with the Ministry of Economic Regulation of the Kyrgyz Republic and with the support of a local NGO. It will also be followed up in 2011 by a formal consultative meeting between the Team of Specialists on PPPs and the Government of the Kyrgyz Republic.
- (o) International Conference on the Role of Innovation Policies in Addressing Environmental and Energy-related Challenges, Israel, 7 to 9 March 2011. The conference will be jointly organized by the secretariat and the Government of Israel. It will be held under the auspices of the Prime Minister of Israel.
- (p) Subregional Conference on Intellectual Property Commercialization and Enforcement, Belgrade, Serbia, 11 to 13 April 2011. The conference will be coorganized by the secretariat and the Intellectual Property Office of the Republic of Serbia. The conference will bring together experts from intellectual property offices, the business and academic community, law enforcement agencies and international organizations.
- (q) Seminar on Commercialization and Evaluation of Intellectual Property, Bishkek, Kyrgyzstan, May 2011. The seminar will be co-organized by the secretariat and the State Intellectual Property Service of the Kyrgyz Republic. The seminar will target national experts working on the accounting, auditing, valuation and commercialization of intellectual property from government agencies, academic institutions and the business community.
- (r) International Conference on Bringing Science and Entrepreneurship Together to Foster Innovation-based Growth, Kiev, Ukraine, in 2011 (tentatively in the autumn). The conference will be organized by the secretariat in cooperation with the Government of Ukraine. It will take stock of the outcomes of a series of capacity-building events on the promotion of innovation-based enterprises held between 2008 and 2010.
- (s) Capacity-building Seminar on Promoting Innovative Entrepreneurship, Israel, in 2011. The seminar will be jointly organized by the UNECE secretariat and the Israel's Agency for International Development Cooperation.
- (t) Field-based Workshop on the Innovation Performance Review of Belarus, Belarus, in 2011. The workshop will present the main conclusions of the Review, accompanied by a session with a knowledge-sharing component.

VI. The way forward

- 13. In accordance with the CECI Terms of Reference and the conclusions of the Committee at its fourth session held from 28 to 30 September 2009, capacity-building activities and technical cooperation services will continue seeking synergies between the activities and capacity-building events organized by different Teams of Specialists and networks of experts.
- 14. The secretariat will continue to respond to the growing demand for CECI capacity-building activities and other technical cooperation services from countries with economies in transition within the available resources.
- 15. The secretariat will continue to undertake fund-raising efforts to expand and diversify the available resources in support of additional capacity-building activities.
- 16. In designing future capacity-building activities, the secretariat will continue to explore links between different thematic areas of work and deepen its cooperation with other international organizations and partner organizations.
- 17. The secretariat will continue to work in close cooperation with the members of the CECI Teams of Specialists and networks of experts, taking into account the invitation to the Teams of Specialists extended by the Committee at its fourth session to continue their active contribution to the programme implementation, including capacity-building activities and policy advisory services.
- 18. The preparation of National Innovation Performance Reviews, subject to the demand of interested countries and the availability of resources to conduct them, could become an important focus for future technical cooperation services. The assessment resulting from such reviews could serve to better identify training needs, so these can be addressed through follow-up capacity-building activities.

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