

## FINAL IMPLEMENTATION REPORT

<b>GENERAL INFORMATION</b>	
<b>Project title</b>	Public-Private Partnerships (PPP) Initiative: PPP Toolkit and International PPP Centre of Excellence
<b>Project duration</b>	1 February 2012- 31 December 2015
<b>Reporting period covered</b>	1 February 2012- 31 December 2015
<b>Financial implementation rate (in % of 2012-2015 budget)</b>	Full utilization of financing
<b>Summary of impact/outcomes</b>	<p>The objectives of this project are to provide the governments of member States with innovative PPP delivery and financing options, strategic advice and support, and to assist the development of their local PPP capabilities.</p> <p>The impact of the project has been threefold:</p> <ol style="list-style-type: none"> <li>1. Enhancement of the UNECE as <u>a global hub</u> for the dissemination of knowledge in innovative PPP financing – ‘a global resource’ for UN member states. For example, a highlight has been the Government of Philippines establishing a Centre of Excellence in PPP in health care as part of UNECE’s initiative in cooperation with the UNECE, WHO and the ADB. Indeed a global PPP network of countries and their own centres is emerging.</li> <li>2. The project escalated the impact of UNECE’s advisory support to transition economies by undertaking 4 comprehensive PPP readiness assessments in Kazakhstan, Moldova, Kyrgyzstan and Tajikistan. These raised awareness in the new PPP model and improved the PPP enabling environment in these countries (e.g. revision of PPP legislation).</li> <li>3. Regional cooperation in PPP amongst the CIS in PPP was <u>boosted by</u> the high level CIS training event held at the Finance University in Moscow when virtually all CIS countries were represented in a high level event and where experiences and knowledge in PPP were shared.</li> </ol>
<b>REVIEW OF EXPECTED ACCOMPLISHMENTS AND ACTIVITIES AS PER PROJECT DOCUMENT</b>	
<p><i>(Please make sure the review (i) includes all EAs and activities as per the project document implemented during the review period, (ii) provide information on the venue of workshops/seminars, their dates and the number of participants, including gender-disaggregated, and (iii) state if the activities have been completed or are still incomplete)</i></p>	
<b>Expected Accomplishment 1 (EA1)</b>	E.A.1 - Creation of pools of PPP expertise and excellence in various infrastructure sectors through Specialist Centres hosted by countries
Main Activity A.1.1 Setting up a Specialist Centre on PPPs in Health in the Philippines affiliated to the UNECE International PPP Centre of Excellence (ICoE) (2012)	The Memorandum of Understanding was signed on 22 November 2012. A large scale PPP Forum in Health co-organized by ADB, UNECE, WHO and the Department of Health took place at ADB Manila, Philippines on 23-25 October 2012.
Main Activity A.1.2 Setting up a Specialist Centre on PPPs in Roads and Highways in India (2014)	The Memorandum of Understanding was signed on 13 February 2014.
Main Activity A.1.3 Setting up a other PPP Specialist	

Centres (2015)	
<b>Expected Accomplishment 2 (EA2)</b>	Development of international PPP best practices and standards/recommendations together with the Specialist Centres
Main Activity A.2.1 A set of core best practice principles the role of PPPs in the renovation of public buildings (2013)	Report on the feasibility of using PPPs for the renovation of the Palais des Nations, May 2013 was prepared by the UNECE Secretariat. This report utilized UNECE PPP expertise and involved two sessions on separate sessions and a fact-financing mission with UNOG senior officials to the UK government to see the impact of PPPs in the management of ministerial buildings.
Main Activity A.2.2 A set of international PPP best practice principles for enforcing zero tolerance to corruption in PPP agencies (2015)	A draft has been prepared and waiting intergovernmental approval.
Main Activity A.2.3 A certification scheme that seeks to present certificates to PPP agencies which have complied with core good governance principles in PPPs (2015)	A draft has been prepared and waiting intergovernmental approval.
Main Activity A.2.4 International best practice principles for PPPs in healthcare (2015)	A draft has been prepared and waiting intergovernmental approval.
<b>Expected Accomplishment 3 (EA3)</b>	Enhanced implementation of UNECE international PPP best practices in countries
Main Activity A.3.1 National consultative visits of the PPP Business Advisory Board (BAB) to advise governments on existing challenges in the development of PPPs in countries with economies in transition and developing countries	A number of BAB consultations took place including Belarus, Kazakhstan and Moldova.
Main Activity A.3.2 Project-focused capacity building activities and policy advisory work	Master class “PPP in the CIS: best practices”, took place in Moscow, Russian Federation on 11-12 December 2012. Comments and observations by PPP experts on the draft PPP law of Belarus, April 2012 Consultation and dialogue on the UNECE PPP Readiness Assessment of Kazakhstan - follow-up seminar to the PPP readiness assessment was held in Astana on 9 April 2014.
Main Activity A.3.3 National PPP Readiness Assessments aimed at identifying the challenges that a country may face in attracting private capital for its infrastructure development, and consider sectors where potential pilot projects could be procured as PPPs.	1. National PPP Readiness Assessment in Belarus 1.1 Fact-finding mission, Minsk, Belarus, 19-23 March 2012 1.2 Workshop on the development of PPPs in Belarus: UNECE National PPP Readiness Assessment, Minsk, Belarus, 9-10 July 2012 1.3 National PPP Readiness Assessment Report with policy recommendations 2. National PPP Readiness Assessment in Moldova 2.1 Workshop on the development of PPPs in Moldova: UNECE National PPP Readiness Assessment, Chisinau, Moldova, 9-10 October 2012 2.2 National PPP Readiness Assessment Report with policy recommendations 3. National PPP Readiness Assessment in Kyrgyzstan

	<p>3.1 Fact-finding mission, Bishkek, Kyrgyzstan, 10-14 September 2012</p> <p>4. National PPP Readiness Assessment in Tajikistan</p> <p>4.1 Fact-finding mission, Dushanbe, Tajikistan, 24-28 September 2012</p> <p>1. National PPP Readiness Assessment in Kyrgyzstan (2013)</p> <p>1.1 National PPP Readiness Assessment Report with policy recommendations</p> <p>2. National PPP Readiness Assessment in Tajikistan (2013)</p> <p>2.1 Workshop on the development of PPPs in Tajikistan: UNECE National PPP Readiness Assessment, Dushanbe, Tajikistan, 17-18 September 2013</p> <p>2.2 National PPP Readiness Assessment Report with policy recommendations</p> <p>3. PPP Assessment in Turkmenistan (2013)</p> <p>3.1 PPP Assessment Report with policy recommendations</p> <p>4. PPP Assessment in Azerbaijan (2013)</p> <p>4.1 PPP Assessment Report with policy recommendations</p>
<b>Expected Accomplishment 4 (EA4)</b>	Project assistance and support
Main Activity A.4.1 Project assistance and support as presented in the contract	<p>1. Full time temporary project support P3 TVA (January to May, and October to November 2013) to support the project manager in the administration and management of the Project. inter alia,</p> <ul style="list-style-type: none"> <li>- Manage the cooperation between the UNECE and the State Corporation “Bank for Development and foreign Economic Affairs (Vnesheconombank)” including CIS Training Centre established in the Financial University of the Russian Federation;</li> <li>- Organize PPP readiness assessment missions and follow-up activities;</li> <li>- Provide support to on-going activities of the UNECE International PPP Centre of Excellence, including the organization of substantive meetings, work plans and preparation of other related documentation together with the UNECE staff;</li> <li>- Provide support in the development of the UNECE PPP standards and recommendations;</li> <li>- Contribute to the development and strengthening of cooperation with other international, regional and national organizations, programmes and other entities dealing with PPPs; and</li> <li>- Contribute to fund-raising activities.</li> </ul>
<b>COMMENTS</b>	
<i>(Please indicate if there were any problems with the execution of the project, changes to the implementation plan, or any other relevant information)</i>	
There were no problems with project execution and no changes in the implementation plan.	