

UNECE

11 September 2020

# Remote work at the Italian National Institute of Statistics (Istat): a snapshot

Antonio Ottaiano

Daniela Bonardo

- ✓ Overview
- ✓ Survey respondents
- ✓ Findings:
  - Main takeaways on remote work
  - Respondents' expectations on return-to-work
- ✓ Final recommendations

Over the past months, we know that many employees have incurred a significant change in work and lifestyle habits, so...

we carried out a specific survey as a proposal for dialogue and listening between employees and organisation in order to figure out pros and cons of remote work

# Survey respondents

## 1,258 (62% of total employees)



- DIRECTORATE GENERAL [167]
- DEPARTMENT FOR STATISTICAL PRODUCTION [570]
- DEPARTMENT FOR DEVELOPMENT OF METHODS AND TECHNOLOGIES FOR PRODUCTION AND DISSEMINATION OF STATISTICAL INFORMATION AND INTERNATIONAL RELATIONS [444]
- PRESIDENT'S OFFICE [11]

# Main takeaways on remote work (1/4)

## Experience matters for remote work:

workers found tools and strategies to boost collaboration and work satisfaction

works mainly  
independently:  
74%

works mainly in  
interaction with  
colleagues: 47%

### stay smart (\*):

- flexible work-life balance (88%)
- focusing better on the tasks (84%)
- working better, getting satisfactory results (82%)
- managing new technologies and/or organizational tools (79%)
- increasing responsibility on an individual level (77%)

# Main takeaways on remote work (2/4)

## Collaboration tools can help:

Network connection:  
88%  
Cellular network: 12%

Owned PC: 63%  
Istat-issued  
laptops, tablets:  
37%

Virtual  
desktops:  
89%

VPNs:  
10%

Regularly/very often  
participates in  
webmeetings: 52%  
(sometimes: 37%; never:  
11%)

IT difficulties [mainly VPN  
access and connection  
maintenance]: 34%

Cloud-based  
applications: 48 %

b

## Main takeaways on remote work (3/4)

### The transition can strain habits of workers:

Just about half of remote workers say that working from home has negatively affected on...

#### Topics/Issues (\*):

- I'm having trouble in maintaining the boundaries between work and private life (41%)
- I experienced excessive extension of working hours and stress from lack of disconnection (40%)
- Lacking of face-to-face interactions with manager (21%)

\* % Strongly agree/Somewhat agree

7

# Main takeaways on remote work (4/4)

What's the biggest challenge to working "smart" effectively?

8 out of 10 survey respondents say:

**Functional organization  
of work**

(contacts with managers, meetings,  
remote collaboration, organizational  
measures)

1 out of 2 people say:

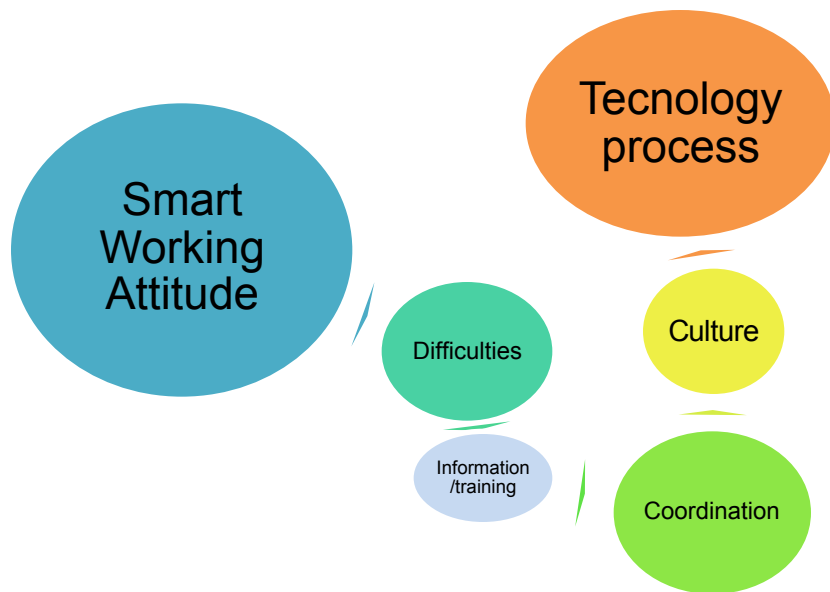
**Skills on IT matters**

(how do IT tools the organisation provided  
work? How can I learn to use them?)



# Respondents' expectations on return-to-work

A textual analysis was carried out in order to transform the free text - “workers’ voice” - into structured content



Macro-topic	Topic
Smart Working Attitude	SW Days
	Office presence combined with SW days
	Conciliation (work and private life )
	Effectiveness
	Productivity
Coordination	Savings
	Interaction between colleagues
	Organisational management
Culture	Coordination
	Regulation
	Performance measurement
	Definition of objectives
Difficulties	Organisational culture
	Sharing
	Difficulty spaces
Information/training	Difficulties in conciliation
	Time management
Technology process	Information
	Training
Technology process	Technological investment
	PC equipment

# Final recommendations

- «Remote work» was successful in the end; however «smart working» has to go a different way
- A road map - with identified objectives, operational tasks and appropriate technological equipment - is required
- A strong investment on communication has to be done in order to re-build working dynamics within the organizational units, between management and its staff and among employees themselves
- Having, and making, always clear in which context we are, and why some decisions have to be taken